Summary Financial Budget 2009/10



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INTRODUCTION

The purpose of this Budget Book is to highlight to Members, Officers and other interested parties, how Denbighshire County Council proposes to spend its Revenue and Capital budgets. The Best Value Accounting Code of Practice requires Local Authorities to present service budget information on a total cost basis. This would require service budgets to include not only direct costs, but also capital financing and support costs. The information presented in this booklet provides details of the direct costs of services which are under the control of budget holders. Presentation in this format is designed to make the information easier for readers to understand.

This Year's Revenue Budget (2009/10)

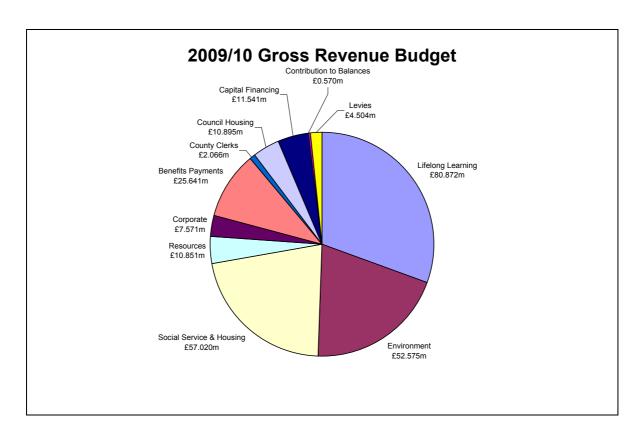
The County Council has set a gross revenue budget for 2009/10 of £264.1m. The Council will generate £93.5m in fees, charges, housing rents, specific grants and other income, leaving a net revenue budget of £170.6m to be met from the Welsh Assembly Government and Council Tax payers.

The Council spends its budget on a large number of services. The main part of this Budget Book details what will be spent within each of the four Directorates:

- Lifelong Learning
- Environment
- Social Services & Housing
- Resources

There is also a central budget for County Clerk's, Corporate, Benefits (Council Tax and Housing), Levies and Capital Financing. Details of these items are shown at the back of the budget book. The chart over page shows a summary of how that expenditure is allocated.

The Council also owns and manages around 3,500 dwellings. The budget for this is not included in the Social Services and Housing Directorate's budget but is shown separately. (See the section on Housing)



Income

The Council receives its funding from the following sources:

Revenue Support Grant - £107.5m

The Welsh Assembly Government (WAG) determines each year how much it thinks a Council should spend on its services and makes an assumption on the level of other income a Council will receive. A formula then distributes its budget to all councils in the form of the Revenue Support Grant. The Council has no control over how much it will receive.

National Non Domestic Rates - £26.4m

This is the contribution that local businesses make to local services. The amount paid is determined by multiplying the value of a business property by a discount factor. The amount the Council receives is different from the amount businesses pay as all the income is received by the Welsh Assembly Government and re-allocated on a formula basis. The Council neither has control over how much is charged to businesses nor how much it receives from WAG.

Council Tax - £36.5m

Once the Council has decided on its priorities, and all other funding streams have been announced, the balance of its expenditure is funded through the Council Tax.

Fees and Other Income - £34.0m

These range from planning fees to entrance fees for swimming pools. They form an important part of the Council's income. The Council carefully considers all of its fees to ensure that they are in line with what the law says we can or cannot do; that they comply with Council policies (to ensure people are not disadvantaged because they can't afford to pay); and also to ensure we secure value for money and cover the costs of providing certain services. There are also a number of non-specific grants included in this figure.

Specific Grants - £22.5m

To ensure that national policies are delivered at a local level, both the Welsh Assembly Government and the UK Government allocate grants to specific services. The Council has very limited control over how much it receives and how it can be spent.

Benefits - £25.6m

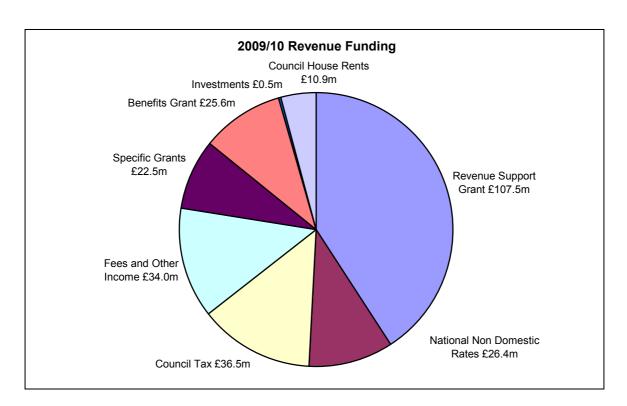
The Council pays out around £25.6m each year in Council Tax and Housing benefits to residents of Denbighshire. The cost of this is almost entirely funded through government grants.

Investments - £0.5m

The Council invests surplus cash with a number of institutions to ensure it earns a high rate of return while minimising the risks to the Council.

Council House Rents - £10.9m

The Council's Housing Department must be fully self-financing and its rental income pays for the management and maintenance of the housing stock.



Denbighshire received a 3.6% increase in its funding from the Welsh Assembly Government. This is above the welsh average and better than originally anticipated. It is the result of updated population and pupil number data.

2009/10 Net Budget

The 2009/10 Net budget is what the Council needs to fund from Council Tax, Business Rates and the Revenue Support Grant. It has been calculated by:

| 2008/09 Base Budget | £000 165,028 |
|---|-----------------|
| Inflation and other committed increases | 4,749 |
| Further service pressures | 2,973 |
| Targeted efficiency savings | (2,189) |
| Budget 2009/10 | 170,561 |

(i) Inflation

An allowance has been made to cover inflation for pay awards, price increases and income. There have been significant inflationary pressures on fuel and energy costs.

(ii) Balances

The Council has built up balances to £7.582m at 31 March 2008, as well as a prudent level of specific reserves. There is a budgeted contribution to balances this year of £570k.

(iii) Efficiencies

As part of the Welsh Assembly Government's 'Making the Connections' efficiency agenda, WAG has top-sliced 1% from the Council's funding. This is approximately £1.5m. It is assumed that the Council will be able to absorb this loss through more efficient practices such as better procurement, collaborative working and the increased use of technology without any effect on services.

Each Directorate has been set targets for efficiency savings. These savings are in addition to other cash savings to offset budget pressures.

Council Tax 2009/10

This year Members agreed a Council Tax increase of 2.95%. This was below the average increase of 3.9% for Councils in Wales for 09/10. Council Tax payable for each property band for services provided by Denbighshire County Council is detailed below:

| Tax Band | Council Tax 2008/09 | Council Tax 2009/10 |
|----------|---------------------|------------------------|
| А | £628.90 | £647.45 |
| В | £733.72 | £755.36 |
| С | £838.53 | £863.27 |
| D | £943.35 | £971.18 |
| E | £1,152.98 | £1,187.00 |
| F | £1,362.62 | £1,402.82 |
| G | £1,572.25 | £1,618.63 |
| Н | £1,886.70 | £1,942.36 |
| I | £2,201.15 | £2,266.09 |

Housing

The Council has two roles in housing. The first is a statutory role to address homelessness in the County. The second is as the landlord of the Council's housing stock of approximately 3,470 dwellings. While the homelessness budget is included in the Council's general fund, the housing stock has to be budgeted for separately.

The budget for the housing stock is held in the Housing Revenue Account (HRA). By law this must be kept completely separate from other services. Council Tax cannot be used to fund any HRA expenditure nor can housing rents be used for anything other than housing services. This year it will spend £10.602m. It is funded by housing rents of £10.867m and other income of £0.028m, the surplus will be reinvested in the housing improvement programme.

Denbighshire has decided to retain its council housing stock and has developed a 30 year business plan to ensure it is sustainable. The 09/10 budget is therefore based on this business plan.

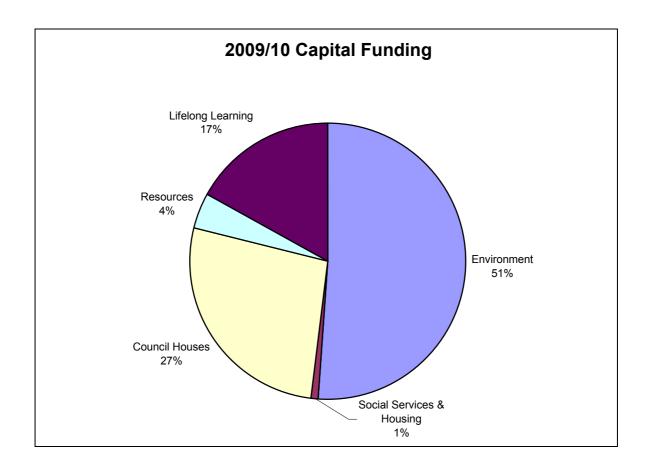
Capital Plan 2009/10

The Council has to account for its investment in its fixed assets separately from the day to day running of the organisation.

Fixed assets are things like buildings, roads, schools, vehicles, I.T. equipment and so on that will last for a long time. Capital projects will buy, repair, refurbish and develop assets so they can continue to be used in the future.

Each year it produces a 3 year capital plan that details where it is likely to spend its funds. The Capital Plan for 2009/10 to 2011/12 was agreed by Council at its meeting of 24 March 2009.

New projects are subject to a prioritisation and appraisal process that ensures they contribute to Council objectives and are properly understood before being approved. Total expenditure of £22.6m on general fund services plus £8.0m on Housing Revenue Account Schemes is expected to be incurred in 2009/10, split as follows:



The Capital Plan is funded through a number of sources; the main ones are detailed below:

Grant Funding - £10.1m

General Grant - £3.1m

This is a grant from the Assembly that can be spent on any capital schemes that the Council decides is a priority. £1.961m is receivable for 2009/10 and the Council brought forward £1.171m from last year.

• Specific Grant - £4.6m

These are grants that can only be used for one project or programme. The main grants are provided by various government departments, the European Union and Lottery funds.

Major Repairs Allowance - £2.4m

This is a government grant which is used to fund major repairs on council dwellings. The Council plans to utilise the £2.400m grant in full during 2009/10 in order to finance its ongoing improvement programme.

Supported Borrowing - £7.3m

This is where the Assembly gives the Council funding to pay for the interest costs of borrowing to invest in assets. In 2009/10 the Assembly will provide support to Denbighshire for new borrowing of £5.884m. The balance of £1.370m has been brought forward from the previous year.

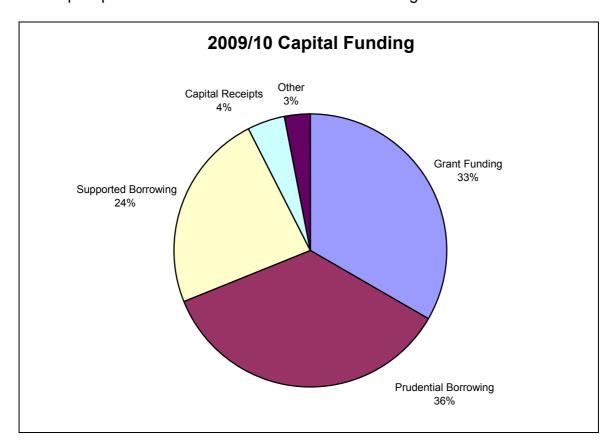
Prudential Borrowing - £10.9m

This is when the Council identifies its own money that will be used to pay interest costs and to repay debt. Under the Prudential Borrowing Code of Practice this is subject to self imposed limits and indicators. Part of this year's increase in Council Tax is to fund £4m of increased spending on priority services. The Housing Business Plan also requires borrowing of £5.6m to fund the ongoing major improvement programme to achieve the Welsh Housing Quality Standard by 2012. This borrowing will be financed through housing rents.

Capital Receipts - £1.3m

When an asset is sold, the money we receive is a capital receipt. It can only be used to pay for further capital work or to pay off debt. The 2009/10 programme will be partly funded through unspent receipts from assets already sold in previous years and from new receipts from sales undertaken during the year.

The capital plan is shown in detail at the end of the budget book.



Future Years

The Council is informed each December of its funding for the following year. This leaves a relatively short time to agree the budget and set the Council Tax in March.

The Council has recently introduced its Medium Term Financial Plan, which provides a review of the Council's overall financial position to 2011/12. This plan forms part of the Council's planning process.

This year's settlement was the second of a three year indicative settlement. The current financial situation means that the Assembly will have to review the third year proposal. It is likely the grant increase will be significantly lower than it was in 2009/10.

This clearly puts pressure on services to cut costs and means it is more difficult to keep Council Tax rises at reasonable levels. For 2009/10 the Council Tax will rise by 2.95% which is in line with many other Welsh Councils.

The Council is also subject to a number of other financial pressures in the medium term:

- Increased referrals to Children's Services the pressure on capacity together with any recommended changes to practice from recent cases may result in increased spending requirements.
- Demographics the population of Denbighshire contains a very high proportion of over 65's and this proportion will grow.
- Pay and grading review this will be implemented from 1 April 2008 and will add significantly to the Council's pay costs.
- Back pay there is a possibility the Council may be required to pay compensation to some workers.
- Efficiency targets the Assembly will continue to reduce funding by 1% per year.
- Fuel and energy the Council maintains a large fleet of vehicles for services from emptying dustbins to transporting children to school. It also has high energy consumption activities such as swimming pools and uses tarmac (which is oil based) to repair and resurface roads
- Education increasing investment has been agreed to enable the service to significantly improve.

While the Council has an ongoing efficiency strategy to drive down the cost of its services, it will still have to face a number of difficult challenges to deliver quality services at an affordable cost.

The Council is also reviewing opportunities for more collaborative working with other North Wales Councils and public bodies which will impact on what the Council spends on its services, and whether it actually continues to deliver the same services as now.

Conclusion

The Council continues to adapt to an environment that is constantly changing and deal with the additional requirements placed on it through new legislation and initiatives. This causes significant financial pressure and means that officers and members have to continually seek efficiencies and savings while delivering the best possible services.

The Government's efficiency agenda and a general tightening on public expenditure mean that this will continue for some time.

The co-operation and hard work of officers and members in preparing the budget is gratefully acknowledged.

ROGER PARRY

FINANCIAL CONTROLLER AND ACTING CHIEF FINANCIAL OFFICER

DENBIGHSHIRE COUNTY COUNCIL SUMMARY FINANCIAL BUDGET

| 2007 | 7/08 | 2008/09 | | | 2009/10 | |
|----------------|-----------------|----------------|--|------------------------------|----------------|----------------------------|
| Budget £000 | Actuals £000 | Budget £000 | | Gross Expenditure £000 | Income £000 | Net Expenditure £000 |
| | | | | | | |
| 67,246 | 67,597 | 66,376 | Lifelong Learning | 80,872 | 12,690 | 68,182 |
| 24,859 | 24,888 | 30,047 | Environment | 52,575 | 22,043 | 30,532 |
| 37,843 | 37,071 | 38,719 | Social Services and Housing | 57,020 | 17,253 | 39,767 |
| 7,186 | 6,646 | 7,743 | Resources | 10,851 | 3,276 | 7,575 |
| 1,498 | 1,486 | 1,572 | County Clerks | 2,066 | 413 | 1,653 |
| 5,930 | 5,882 | 5,575 | Corporate / Miscellaneous | 33,212 | 26,475 | 6,737 |
| 144,562 | 143,570 | 150,032 | | 236,596 | 82,150 | 154,446 |
| 10,805 | 9,260 | 10,649 | Capital Financing | 11,541 | 500 | 11,041 |
| 155,367 | 152,830 | 160,681 | | 248,137 | 82,650 | 165,487 |
| 4,212 | 4,214 | 4,347 | Levies | 4,504 | - | 4,504 |
| 159,579 | 157,044 | 165,028 | | 252,641 | 82,650 | 169,991 |
| | 1,766 1,283 | - - | Contribution to / (from) balances Contribution to reserves | 570 - | - - | 570 - |
| 159,579 | 160,093 | 165,028 | Total General Fund Expenditure | 253,211 | 82,650 | 170,561 |
| 0 | 0 | 0 | Total HRA | 10,602 | 10,895 | (293) |
| | | · · | Contribution to / (from) HRA General Balances | 293 | 10,000 | 293 |
| 159,579 | 160,093 | 165,028 | GRAND TOTAL | 264,106 | 93,545 | 170,561 |
| | | | To be financed by: | | | |
| | | | | | | |
| 102,088 | 102,088 | 103,655 | Revenue Support Grant | | | 107,456 |
| 23,267 | 23,267 | 25,469 | Business Ratepayers | | | 26,372 |
| 33,755 | 34,269 | 35,436 | Council Taxpayers | | | 36,514 |
| 469 0 | 469 0 | 418 50 | Other Grants Use of Reserves | | | 169 50 |
| 159,579 | 160,093 | 165,028 | Total General Fund Income | | | 170,561 |

LIFELONG LEARNING DIRECTORATE

SUMMARY FINANCIAL BUDGET

Introduction

The Lifelong Learning Directorate consists of four services. These are:

- School Improvement
- Partnership and Inclusion (including Leisure Services)
- Library Services
- Planning and Performance

2,478 employees work for the Lifelong Learning Directorate.

The Directorate is a key contributor to the strategic partnership plans of Children and Young People and Health, Social Care and Well being. The Directorate has responsibility for education in the County and is therefore integral to delivering on the Council priority of Modernising Education.

The Lifelong Learning Directorate has two long term goals:

- To improve attainment and achievement.
- To improve health, well-being and quality of life.

To help move towards these goals, the Directorate has agreed a number of outcomes that it wants to achieve over the next three years. These are:

Improved Attainment and Achievement

- Improve attainment of pupils at all key stages
- Improve attainment and achievement of pupils with additional learning needs
- Improve attainment and achievement of looked after children
- Increase the numbers of young people continuing in education, employment or training
- Improve school attendance
- Improve leadership in education at all levels in schools and the authority
- Implement the Modernising Education policies so schools provide the best possible learning experience for pupils

Improved Health, Wellbeing and Quality of Life

- Children and young people are safeguarded
- Leisure, libraries and youth facilities are fit for purpose

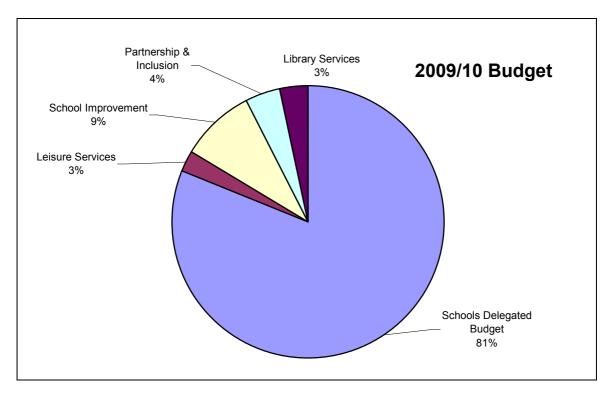
Cross Cutting Priorities

- Improved communication with all stakeholders including children, young people, schools, parents and customers
- Effective monitoring, evaluation and planning of services
- Better use of resources
- Workforce able and qualified to meet the needs of the directorate

Each service has a plan which explains what outcomes the service is working towards and what actions they will be taking to support this.

Directorate Budget 2009/10

The budget for the year for the Directorate is £68,182,000 broken down as follows:



The 2009/10 budget represents an increase of 2.697% from last year.

The main changes from the 2008/09 budget to this year are indicated below:

| | £000 |
|----------------------------------|--------|
| 2008/09 Budget | 66,391 |
| Additional Funding for Secondary | |
| Schools | 290 |
| Efficiency Savings | (315) |
| Inflation | 1,852 |
| Virements within and between | |
| Services | (16) |
| Committed reduction in Hours for | |
| Libraries | (20) |
| 2009/10 Budget | 68,182 |

Savings

The target for savings for the year is £315k. The Directorate is continually looking to improve efficiency and looking at new and innovative ways of working. The approved savings for the year are as follows:

| | £000 |
|--|-------|
| Withdrawal of Mobile Library Service | (44) |
| Reduction in County Voice publications | (102) |
| Relocation expenses to cease | (29) |
| Leisure Services Review | (42) |
| Closure of Cae Ddol paddling pool | (7) |
| Removal of presence at Denbigh & Flintshire Show | (3) |
| Other general efficiency savings | (88) |
| Total | (315) |

LIFELONG LEARNING BUDGET SUMMARY

| | Gross Expenditure £ | Specific Grants £ | Fees & Charges £ | Other Income £ | Total Income £ | Net Budget £ |
|-------------------------|---------------------------|----------------------|------------------------|----------------|-------------------|-----------------|
| School Funds Delegated | 59,940,119 | (5,551,941) | 0 | 0 | (5,551,941) | 54,388,178 |
| Library Services | 2,427,707 | (10,014) | (92,900) | (58,620) | (161,534) | 2,266,173 |
| School Improvement | 7,249,481 | (954,682) | 0 | (399,877) | (1,354,559) | 5,894,922 |
| Leisure Services | 4,192,401 | (240,219) | (938,887) | (1,302,675) | (2,481,781) | 1,710,620 |
| Partnership & Inclusion | 5,849,351 | (613,943) | (34,728) | (2,404,249) | (3,052,920) | 2,796,431 |
| Policy & Performance | 1,212,551 | 0 | (28,315) | (58,399) | (86,714) | 1,125,837 |
| | 80,871,610 | (7,370,799) | (1,094,830) | (4,223,820) | (12,689,449) | 68,182,161 |

| | 2007/2008 | 2008/2009 | 2009/2010 |
|---|---|---|---|
| | Actuals | Budget | Budget |
| | £ | £ | £ |
| SCHOOL FUNDS DELEGATED | | | |
| Primary Schools – Delegated | 21,726,651 | 24,086,422 | 24,759,095 |
| Secondary Schools – Delegated | 23,914,721 | 24,891,503 | 25,886,488 |
| Special Schools - Delegated | 3,132,554 | 3,642,286 | 3,742,595 |
| TOTAL SCHOOL FUNDS DELEGATED | 48,773,926 | 52,620,211 | 54,388,178 |
| LIBRARY SERVICES | | | |
| Libraries Mobile Library Service School Library Service Bibliography Childcare Information Service Y Capel Archives One Stop Shops TOTAL LIBRARY SERVICES | 1,468,939 | 1,467,040 | 1,484,914 |
| | 64,237 | 66,155 | 23,840 |
| | 1,032 | 110,182 | 112,927 |
| | 56,474 | 58,808 | 60,321 |
| | 31,811 | 120,408 | 123,076 |
| | 65,711 | 71,951 | 75,619 |
| | 315,505 | 241,266 | 240,427 |
| | 203,421 | 142,385 | 145,049 |
| | 2,207,130 | 2,278,195 | 2,266,173 |
| SCHOOL IMPROVEMENT | | | |
| Tim Data Equipment, Maintenance Outdoor Pursuit Advisory Music Tuition Better Schools Fund Welsh Language Grants Primary Education – Non Delegated Secondary – Non Delegated Pre-School Education | 216,878 22,964 101,430 937,792 106,684 539,600 52,934 1,468,358 1,415,447 | 78,830 14,742 103,919 1,126,891 116,212 499,600 54,321 1,422,727 1,505,563 759,991 | 79,776 14,984 107,037 1,146,234 119,353 515,588 55,968 1,457,090 1,538,315 778,010 |
| Adult Education Residual Pensions TOTAL SCHOOL IMPROVEMENT | 4,312 | 292 | 299 |
| | 76,387 | 79,872 | 82,268 |
| | 4,942,786 | 5,762,960 | 5,894,922 |

| | 2007/2008 Actuals £ | 2008/2009 Budget £ | 2009/2010 Budget £ |
|---------------------------------------|---------------------------|--------------------------|--------------------------|
| LEISURE SERVICES | | | |
| Management & Support | 200,090 | 250,493 | 206,680 |
| Sports Development | 163,912 | 138,672 | 147,616 |
| Corwen Leisure Centre | 174,518 | 186,453 | 193,514 |
| Rhyl Leisure Centre | 238,442 | 211,480 | 194,269 |
| Prestatyn Leisure Centre | 32,994 | 47,880 | 50,399 |
| St. Asaph Leisure Centre | 1,269 | 19,988 | 23,350 |
| Denbigh Leisure Centre | 140,753 | 145,829 | 152,016 |
| Ruthin Leisure Centre | 61,488 | 88,295 | 95,308 |
| Llangollen Leisure Centre | 70,602 | 81,517 | 85,149 |
| Community Buildings | 239,439 | 221,083 | 230,349 |
| Parks, Playing Fields & Open Spaces | 298,413 | 315,939 | 310,256 |
| Christchurch Community Leisure Centre | 8,987 | 9,709 | 10,036 |
| GP Exercise Referral Co-ordination | 15,336 | 11,391 | 11,678 |
| TOTAL LEISURE SERVICES | 1,646,245 | 1,728,729 | 1,710,620 |
| PARTNERSHIP AND INCLUSION | | | |
| Management Costs | 0 | 90,645 | 92,832 |
| Education Social Workers | 252,120 | 230,452 | 236,075 |
| English as an Additional Language | 136,321 | 139,682 | 143,146 |
| Special Schools – Non Delegated | 154,269 | 166,855 | 170,899 |
| Pupil Referral Unit | 927,931 | 1,009,333 | 1,034,573 |
| Statementing | 213,949 | 222,365 | 227,622 |
| Educational Psychology | 342,028 | 419,550 | 428,577 |
| Sensory Support | 201,985 | 223,188 | 228,479 |
| Learning Development Team | 323,185 | 334,797 | 342,515 |
| Partnership | 0 | 4,000 | 4,080 |
| Applied Behavioural Support | 182,769 | 225,461 | 230,949 |
| Pupil Support | 1,848,383 | 13,882 | 14,191 |
| Special Education General | 25,748 | 24,874 | 25,312 |
| Special Education Out of County | (987,670) | (1,106,517) | (1,141,717) |
| Integrated Children's Centres | 0 | 43,011 | 43,067 |
| Youth Service | 627,509 | 697,666 | 715,831 |
| TOTAL PARTNERSHIP AND INCLUSION | 4,248,527 | 2,739,244 | 2,796,431 |

| | 2007/2008 Actuals £ | 2008/2009 Budget £ | 2009/2010 Budget £ |
|-----------------------------------|---------------------------|--------------------------|--------------------------|
| POLICY AND PERFORMANCE | | | |
| Management & Secretariat | 650,241 | 144,033 | 147,446 |
| Administration | 166,849 | 177,011 | 139,232 |
| Asset Management | 208,702 | 68,547 | 71,289 |
| Financial Services | 100,159 | 0 | 0 |
| Client Services | 393,251 | 0 | 0 |
| Personnel | 206,549 | 0 | 0 |
| Home to School Transport | 2,007,915 | 0 | 0 |
| Policy & Performance | 52,531 | 588,711 | 601,538 |
| Transport Special Education Needs | 1,242,340 | 0 | 0 |
| Press & Public Relations | 125,693 | 126,260 | 126,182 |
| County Voice | 140,460 | 142,151 | 40,150 |
| Transport – College Pupils | 365,306 | 0 | 0 |
| Support for Students | 118,500 | 0 | 0 |
| TOTAL POLICY AND PERFORMANCE | 5,778,496 | 1,246,713 | 1,125,837 |
| TOTAL LIFELONG LEARNING | 67,597,110 | 66,376,052 | 68,182,161 |

ENVIRONMENT

SUMMARY FINANCIAL BUDGET

Introduction

The Environment Directorate is comprised of six departments: Development Services, Environmental Services, Finance & Performance, Planning & Public Protection, Tourism Culture & Countryside, and Transport & Infrastructure. Some of the main functions include economic regeneration and property management, waste and recycling management, public realm, school meals, planning, trading standards, licensing, public and school transport, highway maintenance and improvement, traffic safety, heritage and museums, countryside, and tourism marketing.

Key Priorities

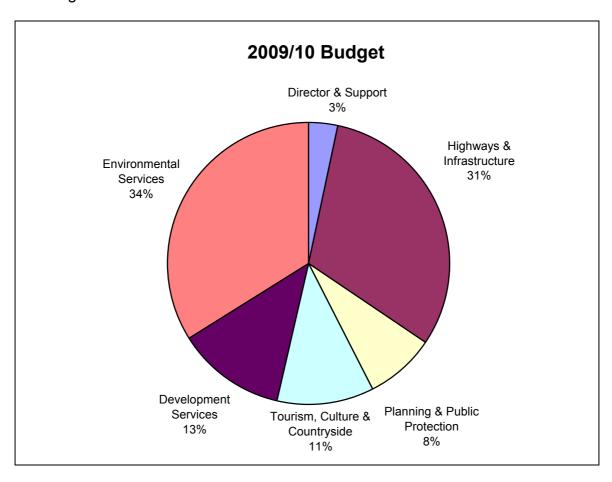
The Environment Directorate Business Plan for 2009 – 2012 is based on the Council Priorities and overarching aims of:

- Modernising Education
- Regeneration
- Roads and flood defences
- Demographic change
- Modernisation
- Sustainability

Other priorities will be defined based on the Joint Risk Assessment, and service risk assessments.

Directorate Budget 2009/10

The net budget for the year for the Directorate is £30,531,899 broken down into the following service areas:



The 2009/10 budget represents an increase of 1.62% from the 2008/09 budget of £30,044,498. The main changes from the 2008/09 budget to 2009/10 are indicated in the following table:

| 2008/09 Budget | £000 30,044 |
|--|--------------------------------------|
| Inflation Transfers In and Out of Settlement Savings Procurement Savings (North Wales Procurement Partnership) Withdrawal of LABGI Funding | 944 403 (621) (140) (98) |
| 2009/10 Budget | 30,532 |

Efficiencies and Further Savings

The Directorate has identified savings of £621K in order to minimise the potential impact on the level of Council Tax in 2009/10.

The table below highlights the proposed savings:

| | Efficiencies £000 | Further Savings £000 |
|---|----------------------|----------------------------|
| Further staffing reductions Rationalising car parking charges Reducing levels of funding for some non statutory services within the Directorate | 202 | 210 209 |
| | 202 | 419 |

Transfers In and Out of Settlement

Additional funding was received from the Welsh Assembly Government in respect of Landfill Tax (£250k) and School Transport (£153k).

Summary

The Directorate faces some very significant challenges in 2009/10 including the increased expectation of improved service delivery, remaining within the 2009/10 budget and achieving the efficiency savings identified.

ENVIRONMENT SUMMARY BUDGET

| | Gross Expenditure £ | Specific Grants £ | Fees & Charges £ | Other Income | Total Income | Net Budget £ |
|--------------------------------|---------------------------|----------------------|---------------------|--------------|--------------|-----------------|
| Development Services | 9,220,539 | (1,724,978) | (731,197) | (2,896,815) | (5,352,990) | 3,867,549 |
| Environmental Services | 17,456,354 | (12,299) | (5,168,702) | (1,963,648) | (7,144,649) | 10,311,705 |
| Director & Support | 1,237,248 | 0 | 0 | (243,318) | (243,318) | 993,930 |
| Planning & Public Protection | 4,353,673 | (136,520) | (1,552,690) | (204,141) | (1,893,351) | 2,460,322 |
| Tourism, Culture & Countryside | 6,019,223 | (650,585) | (1,173,088) | (848,425) | (2,672,098) | 3,347,125 |
| Highways & Infrastructure | 14,288,340 | (1,331,712) | (2,272,198) | (1,133,162) | (4,737,072) | 9,551,268 |
| | 52,575,377 | (3,856,094) | (10,897,875) | (7,289,509) | (22,043,478) | 30,531,899 |

| | 2007/2008 | 2008/2009 | 2009/2010 |
|---|-----------|-----------|------------|
| | Actuals | Budget | Budget |
| | £ | £ | £ |
| DEVELOPMENT SERVICES | | | |
| Conservation & Implementation | 84,556 | 89,546 | 91,643 |
| ERU- Management & Support | 136,689 | 137,101 | 139,893 |
| ERU- Business Support | 196,946 | 253,280 | 259,169 |
| Marketing | 183,579 | 98,000 | 2,410 |
| Street Markets – General | 333,251 | 326,818 | 331,488 |
| Objective 1 Projects | (296,386) | (325,913) | (328,888) |
| Industrial Estates | 272,564 | 238,686 | 226,873 |
| Regeneration & External Funding | 40,391 | (21,206) | (27,405) |
| Coastal Facilities | 1,955,796 | 1,975,839 | 2,012,269 |
| Office Accommodation | (142,970) | (175,484) | (180,226) |
| Agricultural Estates | 9,000 | 9,093 | 16,303 |
| Depots | 65,385 | 29,779 | 30,663 |
| Miscellaneous Property | 1,483 | 1,320 | 1,355 |
| Allotments | 346,490 | 331,504 | 338,445 |
| County Building Group | 75,425 | 249,239 | 252,804 |
| Denbighshire Design & Development | 212,832 | 215,054 | 215,474 |
| Health & Safety | 427,249 | 385,564 | 393,568 |
| School Facilities Management Section | 0 | 90,649 | 91,711 |
| TOTAL DEVELOPMENT SERVICES | 3,902,280 | 3,908,869 | 3,867,549 |
| | | • • | · · · · · |
| ENVIRONMENTAL SERVICES | | | |
| Public Conveniences | 321,285 | 332,425 | 336,302 |
| Principal Roads - Street Lighting | 94,189 | 132,759 | 152,949 |
| Non Principal Roads - Street Lighting | 523,107 | 574,433 | 624,962 |
| Contract Services | 472,646 | 470,638 | 482,361 |
| Parks & Open Spaces | 602,408 | 558,213 | 492,456 |
| Cemeteries | 120,768 | 114,392 | 116,157 |
| Refuse Collection & Waste Disposal | 4,847,041 | 5,468,699 | 5,831,248 |
| Environmental Maintenance | 1,339,211 | 1,376,642 | 1,377,266 |
| Environmental Services - Management & Support | 821,387 | 782,032 | 791,161 |
| Street Lighting - Operations | 0 | 0 | (3,870) |
| Client Services | 0 | 107,978 | 110,713 |
| TOTAL ENVIRONMENTAL SERVICES | 9,142,042 | 9,918,211 | 10,311,705 |
| DIRECTOR AND SUPPORT | | | |
| Corporate Director - Environment | 284,770 | 415,131 | 271,950 |
| Finance & Performance | 622,488 | 709,978 | 721,980 |
| TOTAL DIRECTOR AND SUPPORT | 907,258 | 1,125,109 | 993,930 |

| | 2007/2008 | 2008/2009 | 2009/2010 |
|--------------------------------------|-----------|-----------|-----------|
| | Actuals | Budget | Budget |
| | £ | £ | £ |
| PLANNING AND PUBLIC PROTECTION | | | |
| Management & Support | 249,805 | 216,607 | 224,003 |
| Food Safety | 116,563 | 215,001 | 221,761 |
| Health & Safety – Enforcement | 31,677 | 94,314 | 96,692 |
| Public Health | 156,915 | 168,885 | 172,826 |
| Pollution Control | 142,622 | 177,924 | 162,065 |
| Scientific Services | 83,051 | 79,328 | 81,280 |
| Licensing | (27,002) | (11,664) | (10,502) |
| Trading Standards | 453,429 | 424,542 | 429,771 |
| Housing Enforcement | 178,841 | 199,736 | 205,348 |
| Renovation Grants | 113,471 | (20,514) | (21,079) |
| Renewal Services | 0 | 0 | (202) |
| Planning – Management & Support | 209,283 | 358,204 | 355,995 |
| Development Planning & Policy | 314,539 | 295,232 | 301,348 |
| Development Control | 105,902 | 157,583 | 174,360 |
| Building Control | (17,990) | (19,886) | (11,635) |
| Land Charges | 74,693 | (65,513) | (60,613) |
| Community Safety | 101,768 | 135,148 | 138,904 |
| TOTAL PLANNING AND PUBLIC PROTECTION | 2,287,567 | 2,404,657 | 2,460,322 |
| TOURISM, CULTURE & HERITAGE | | | |
| Heritage | 265,235 | 181,461 | 186,613 |
| Arts | 142,559 | 145,371 | 128,457 |
| Other Culture | 279,995 | 310,068 | 315,915 |
| Education | 699 | 1,024 | 1,042 |
| Countryside - Management & Support | 56,547 | 94,142 | 96,249 |
| Warden Service | 175,851 | 190,627 | 195,928 |
| Visitor Services | 79,320 | 37,196 | 38,362 |
| Policy Plans | 59,256 | 57,267 | 55,587 |
| Woodlands & Conservation | 46,824 | 44,183 | 45,479 |
| Archaeology | 33,163 | 35,258 | 36,028 |
| Ecology | 26,668 | 24,891 | 25,506 |
| Heather & Hillforts | 14 | 0 | 0 |
| Recreation & Events | 110,685 | 113,874 | 115,759 |
| Resorts & Amenities | 300,855 | 263,826 | 270,749 |
| Ruthin Craft Centre | 111,330 | 110,014 | 110,413 |
| Royal International Pavilion | 180,715 | 185,691 | 193,189 |
| Llangollen International Eisteddfod | 77,728 | 14,193 | 14,425 |
| Pavilion Theatre | 558,291 | 528,348 | 545,525 |
| Scala Cinema | 11,307 | 49,570 | 50,562 |
| Grants | 268,392 | 268,359 | 273,590 |
| Tourism | 343,180 | 379,964 | 385,724 |
| Marketing | 82,292 | 87,125 | 89,157 |
| Countryside & Leisure Services | 156,418 | 39,449 | 41,265 |
| Tourism, Culture & Heritage | 125,636 | 128,642 | 131,601 |
| TOTAL TOURISM, CULTURE & HERITAGE | 3,492,960 | 3,290,543 | 3,347,125 |

| | 2007/2008 | 2008/2009 | 2009/2010 |
|---|------------|------------|------------|
| | Actuals | Budget | Budget |
| | £ | £ | £ |
| HIGHWAYS AND INFRASTRUCTURE | | | |
| INGITIVATO AND INITIAOTROCTORE | | | |
| Principal Roads - Highways Maintenance | 4,850 | 0 | 0 |
| Non Principal Road- Highways Maintenance | 506,430 | 485,910 | 460,823 |
| Traffic & Transport - Works | 2,196,794 | 2,200,827 | 2,217,463 |
| Public Transport | 542,317 | 561,757 | 581,756 |
| Head of Highways & Transport | 646,136 | 661,217 | 692,507 |
| Highways Network – Administration | 115,382 | 91,561 | 93,515 |
| Highways Works - Miscellaneous | 878,517 | 897,108 | 917,523 |
| Bridges & Engineering – Administration | 124,162 | 136,574 | 140,012 |
| Traffic & Transportation - Administration | 568,112 | 517,964 | 529,399 |
| Public Transport - Administration | 44,715 | 56,724 | 57,829 |
| Fleet Manager - Client | 0 | (20,500) | (21,013) |
| Highways Administrative Support | 250,165 | 252,065 | 257,327 |
| Major Projects Group | (148,978) | (135,900) | (142,058) |
| Class A Roads - Bridges & Structures | 39,425 | 34,769 | 35,813 |
| Class B Roads - Bridges & Structures | 28,596 | 42,167 | 43,431 |
| Class C Roads - Bridges & Structures | 30,605 | 41,706 | 42,957 |
| Unclassified Roads - Bridges & Structures | 44,797 | 30,590 | 31,508 |
| Footpaths | 68,504 | 65,014 | 66,679 |
| Bridleways | 3,722 | 19,388 | 19,937 |
| Byways | 1,753 | 7,845 | 8,039 |
| General Rights of Way | 8,086 | 17,631 | 17,694 |
| Coast Protection | 30,437 | 26,683 | 27,243 |
| Car Parks | (828,680) | (800,324) | (994,546) |
| Home to School Transport | 0 | 2,291,085 | 2,512,170 |
| Transport - Special Education Needs | 0 | 1,529,459 | 1,550,631 |
| Transport – College Pupils | 0 | 385,519 | 404,629 |
| TOTAL HIGHWAYS AND INFRASTRUCTURE | 5,155,847 | 9,396,839 | 9,551,268 |
| | | | |
| TOTAL ENVIRONMENT | 24,887,954 | 30,044,498 | 30,531,899 |

SOCIAL SERVICES & HOUSING DIRECTORATE SUMMARY FINANCIAL BUDGET

Introduction

The Directorate vision is to provide excellent services and increase good social care and housing opportunities that improve people's quality of life. The outcomes supporting this vision include:

- Improving health and wellbeing
- Promoting independence and economic wellbeing
- Safeguarding more vulnerable children and adults
- Ensure that people have equal access to services and affordable housing

Social Services

The Social Services Department seeks to make life better for vulnerable people. This will be achieved by working together with individuals, their carers and the local community to provide services which will help them feel safe, supported and as independent as possible.

The Social Services budget is split into three main departments:

- Children and Family Services
- Adult Services
- Business Support & Development

Housing

The Housing Department is responsible for housing and related services. This includes the provision and upkeep of council housing, providing services and support to homeless people and trying to maintain a supply of affordable housing within the county. The long term strategic aims of the Housing Department are to ensure that existing and future residents of Denbighshire have the opportunity to access a range of appropriate and affordable housing whether they rent or own their home.

The Housing budget is divided between services that are solely concerned with council housing (called the Housing Revenue Account – see below) and other housing related services which are reported as Non-HRA Housing.

In 2006, the council has decided to retain its housing stock and is continuing a major improvement programme that will bring all dwellings up to the Welsh Housing Quality Standard by 2012.

Budget Changes

The main change from last year's revenue budget is that demographic pressures of £0.5m have been funded within Adult Services and efficiency savings of £676k have been agreed over the Directorate.

The table below shows the changes from last year's budget to 2009/10:

| | £000 |
|----------------|--------|
| 2008/09 Budget | 38,718 |
| Inflation | 1,225 |
| Pressures | 500 |
| Efficiencies | (676) |
| 2009/10 Budget | 39,767 |

Efficiencies

The directorate was required to find efficiency savings of £676k. It is planned to achieve this by a wide range of measures summarised below:

| | £000 |
|--|------|
| Maximisation of continuing Healthcare funding from the NHS | 400 |
| Savings on vacant posts throughout the Directorate | 100 |
| Reconfigure elements of Adults & Children's Services | 80 |
| Freezing inflationary uplifts to voluntary sector grants | 21 |
| Procurement and other savings | 75 |
| | 676 |

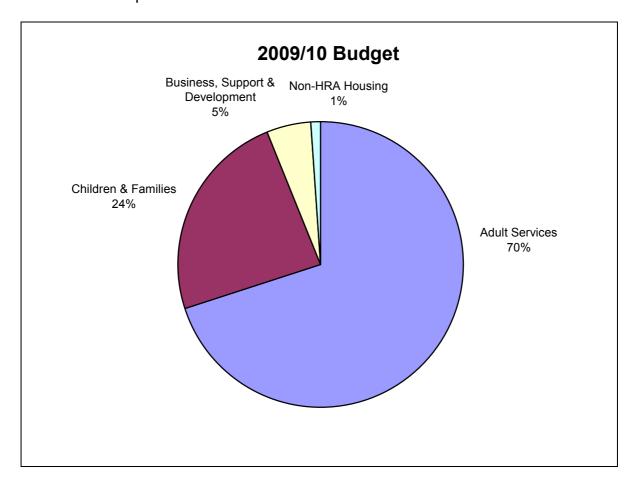
Housing Revenue Account

The council has a statutory obligation to account separately for local authority housing provision. Therefore, income of £10.9m (mostly rents) and expenditure of £10.6m (housing repairs, management and subsidy payments) associated with the provision of council housing is accounted for separately within the Housing Revenue Account (HRA). The surplus will be reinvested in the housing improvement programme.

More detailed information about the HRA and the housing capital plan is shown on page 41.

Social Services & Housing Budget Allocation 2009/10

The Directorate plans to use its funds as follows in 2009/10:



SOCIAL SERVICES AND HOUSING SUMMARY BUDGET

| | Gross Expenditure £ | Specific Grants £ | Fees & Charges £ | Other Income £ | Total Income £ | Net Budget £ |
|---------------------------------|---------------------------|----------------------|------------------------|-------------------|-------------------|-----------------|
| ADULT SERVICES | 41,990,718 | (6,567,778) | (2,110,453) | (4,414,364) | (13,092,595) | 28,898,123 |
| BUSINESS SUPPORT & DEVELOPMENT | 2,907,823 | (537,966) | (436,512) | 0 | (974,478) | 1,933,345 |
| CHILDREN'S SERVICES | 10,444,071 | (1,732,588) | (25,625) | (3,075) | (1,761,288) | 8,682,783 |
| NON HRA HOUSING | 1,677,182 | (942,844) | (116,068) | (365,915) | (1,424,827) | 252,355 |
| TOTAL SOCIAL SERVICES & HOUSING | 57,019,794 | (9,781,176) | (2,688,658) | (4,783,354) | (17,253,188) | 39,766,606 |

| | 2007/2008 Actuals £ | 2008/2009 Budget £ | 2009/2010 Budget £ |
|--|---------------------------|--------------------------|--------------------------|
| ADULT SERVICES | | | |
| LEARNING DISABILITIES | | | |
| Management Costs | 79,588 | 133,883 | 136,953 |
| Community Living Learning Disability | 421,219 | 405,442 | 416,664 |
| Protection of Vulnerable Adults/Strategic Planning Group | 51,191 | 85,556 | 87,508 |
| Work Opportunities | 663,316 | 656,968 | 641,469 |
| Social Work Care Management | 311,731 | 346,393 | 354,548 |
| Voluntary Organisations & Service Principles | 146,940 | 115,238 | 117,573 |
| Learning Disabilities – Work Opportunities | 576,611 | 621,390 | 640,054 |
| Learning Disabilities – Community Living | 1,043,314 | 1,124,987 | 1,160,264 |
| Family Support | 286,602 | 334,945 | 343,639 |
| Respite, Residential & Nursing Placements | 1,978,345 | 1,957,358 | 2,016,513 |
| Bryn y Neuadd Resettlement | 597 | (17,714) | (8,652) |
| TOTAL LEARNING DISABILITIES | 5,559,454 | 5,764,446 | 5,906,533 |
| MENTAL ILLNESS | | | |
| Mental Illness Strategy | 86,338 | 87,879 | 91,328 |
| Community Mental Health Team | 468,189 | 507,477 | 519,440 |
| Mental Illness – Residential Care | 171,999 | 202,644 | 208,495 |
| Mental Illness – Day Services | 208,421 | 153,451 | 158,346 |
| Community Care – Mental Illness | 1,580,532 | 1,556,241 | 1,602,605 |
| TOTAL MENTAL ILLNESS | 2,515,479 | 2,507,692 | 2,580,214 |
| OTHER ADULT SERVICES | | | |
| Community Development | 195,341 | 184,162 | 188,011 |
| Intake – North Direct Payments | 112,065 | 63,551 | 65,458 |
| Health & Social Care Well-being | 11,102 | 2,316 | 3,463 |
| Carer's Grant | 33,830 | 0 | 0 |
| Out of Hours – Adults | 54,829 | 105,176 | 107,635 |
| Flexible Community Care Schemes | 54,145 | 145,990 | 550,396 |
| Care Capacity Grant | 430 | 0 | 0 |
| Cefndy Enterprises | 386,139 | 152,955 | 227,630 |
| TOTAL OTHER ADULT SERVICES | 847,881 | 654,150 | 1,142,593 |

| | 2007/2008 Actuals | 2008/2009 Budget | 2009/2010 Budget |
|---|---|---|---|
| | £ | £ | £ |
| OLDER PEOPLE | | | |
| Elderly - Residential Services | 2,082,583 | 2,033,467 | 2,046,389 |
| Day Centres for the Elderly | 478,598 | 509,586 | 522,715 |
| Home Care | 685,227 | 893,723 | 912,690 |
| Meals Service | 989 | 17,568 | 17,804 |
| Luncheon Clubs | 187 | 803 | [,] 781 |
| Cornerstone Project | 1,856 | 2,109 | 2,155 |
| North Denbighshire Rehabilitation Project | 188 | 0 | 0 |
| Intake, Assessment & Care Management | 1,533,239 | 1,740,745 | 1,783,165 |
| Community Care Older People - North | 5,755,051 | 6,064,530 | 6,012,849 |
| Community Care Older People - South | 2,436,132 | 2,564,499 | 2,643,448 |
| Delayed Transfer Of Grant | 137,577 | 356,229 | 362,364 |
| Voluntary Organisations – South | 182,317 | 200,336 | 204,343 |
| Reablement | 202,688 | 133,616 | 119,460 |
| TOTAL OLDER PEOPLE | 13,496,632 | 14,517,211 | 14,628,163 |
| PHYSICAL DISABILITY SENSORY IMPAIRMENT Physical Disability Disability Equipment Stores Community Living Community Care PDSI (North) Social Work (Care Management) (South) Community Care PDSI (South) Visual Impairment (County) Hearing Impairment (County) | 2,625 120,586 5 695,086 542,667 231,229 10,354 8,367 | 7,232 155,563 0 600,208 695,003 145,208 16,836 7,823 | 7,411 158,781 0 618,213 711,764 149,564 16,836 7,823 |
| Drugs & Alcohol | 55,393 | 44,965 | 46,314 |
| Occupational Therapy | 627,360 | 636,972 | 650,338 |
| Voluntary Organisations PDSI | 82,107 | 78,610 | 80,182 |
| Direct Payments - South | 44,209 | 46,415 | 47,807 |
| TOTAL PHYSICAL DISABILITY SENSORY IMPAIRM'T | 2,419,988 | 2,434,835 | 2,495,033 |
| PERFORMANCE MANAGEMENT & COMMISSIONING | | 2,101,000 | 2,100,000 |
| Adult Services – Community & Inter Care | 1,760,692 | 1,867,005 | 1,912,398 |
| Welfare Rights | 234,353 | 199,455 | 192,279 |
| TOTAL PERFORMANCE MGT & COMMISSIONING | 1,995,045 | 2,066,460 | 2,104,677 |
| TOTAL FERT ORWANCE WIST & COMMISSIONING | 1,993,043 | 2,000,400 | 2,104,077 |
| SUPPORTING PEOPLE | | | |
| Supporting People | 34,458 | 13,364 | 40,910 |
| TOTAL SUPPORTING PEOPLE | 34,458 | 13,364 | 40,910 |
| | | 10,004 | 40,010 |
| TOTAL ADULT SERVICES | 26,868,937 | 27,958,158 | 28,898,123 |

| | 2007/2008 Actuals £ | 2008/2009 Budget £ | 2009/2010 Budget £ |
|---|--|--|--|
| BUSINESS SUPPORT & DEVELOPMENT | | | |
| Business Support & Development External Funding Training Registration & Inspection Directorate Costs TOTAL BUSINESS SUPPORT & DEVELOPMENT | 610,422 367,769 427,305 23 583,031 1,988,550 | 533,799 369,676 491,970 0 476,785 1,872,230 | 542,494 356,069 500,240 0 486,089 1,884,892 |
| SENIOR MANAGEMENT | | | |
| Older People Direct Payments Professional Support TOTAL SENIOR MANAGEMENT | 50,621 (490,141) (439,520) | 17,335 32,739 50,074 | 17,855 30,598 48,453 |
| TOTAL BUSINESS SUPPORT & DEVELOPMENT | 1,549,030 | 1,922,304 | 1,933,345 |
| CHILDREN & FAMILIES | | | |
| CHILDREN'S GRANTS | | | |
| Cymorth / Genesis Grant TOTAL CHILDREN'S GRANTS | (3,813) (3,813) | 62,447 62,447 | 103,609 103,609 |
| COMMISSIONING, PLANNING & PERFORMANCE | | | |
| Voluntary Organisations Performance & Management Support TOTAL COMMISS. PLANNING & PERFORMANCE | 56,885 817,856 874,741 | 41,800 926,132 967,932 | 42,536 972,578 1,015,114 |
| OPERATIONAL SERVICES | | | |
| Child Care Social Work Children First Programme Prevention / Support (Sec.17) Day Care Out of Hours TOTAL OPERATIONAL SERVICES | 1,644,191 318,144 43,637 68,552 2,074,524 | 1,734,551 210,902 55,498 106,828 2,107,779 | 1,775,913 216,124 56,914 109,444 2,158,395 |
| RESOURCES & SPECIALIST SERVICES | | | |
| Prevention / Support (Sec.17) Day Care Child Care Staffing Fostering Adoption Family Centres / NCH Projects Family Support – CWD Care Leavers | 3,511 1,098,486 1,110,635 87,096 726,268 274,413 170,003 | 10,078 1,110,809 1,279,147 136,410 852,017 304,180 211,748 | 10,366 1,137,168 1,316,156 140,079 875,832 312,375 218,025 |
| TOTAL RESOURCES & SPECIALIST SERVICES | 3,470,412 | 3,904,389 | 4,010,001 |

| | 2007/2008 Actuals £ | 2008/2009 Budget £ | 2009/2010 Budget £ |
|---------------------------------------|---------------------------|--------------------------|--------------------------|
| SPECIALIST DEPARTMENT RESOURCES | | | |
| Residential - Out of County | 1,925,235 | 1,551,442 | 1,395,664 |
| TOTAL SPECIALIST DEPARTMENT RESOURCES | 1,925,235 | 1,551,442 | 1,395,664 |
| TOTAL CHILDREN'S SERVICES | 8,341,099 | 8,593,989 | 8,682,783 |
| HOUSING SERVICES | | | |
| P.S.H. Homelessness / Non HRA | 281,739 | 175,937 | 178,760 |
| P.S.H. Welfare Housing / Non HRA | (46,224) | (2,562) | 404 |
| Piper Lifeline Telephones | (75,956) | (69,072) | (70,421) |
| Housing Strategy | 151,999 | 140,519 | 143,612 |
| TOTAL HOUSING SERVICES | 311,558 | 244,822 | 252,355 |
| TOTAL HOUSING SERVICES | 311,558 | 244,822 | 252,355 |
| TOTAL SOCIAL SERVICES & HOUSING | 37,070,624 | 38,719,273 | 39,766,606 |

RESOURCES DIRECTORATE, COUNTY CLERK'S & CORPORATE SUMMARY FINANCIAL BUDGET

Introduction

The Resources directorate comprises six services; Finance, Internal Audit, Human Resources (HR), Information Communication & Technology (ICT), Customer Care and the Strategic Policy Unit.

County Clerk's includes Committee Administration, Legal, Registrars and Translation.

Corporate comprises Members, Elections, Chief Executive, Coroners and Corporate items, plus Housing & Council Tax Benefits.

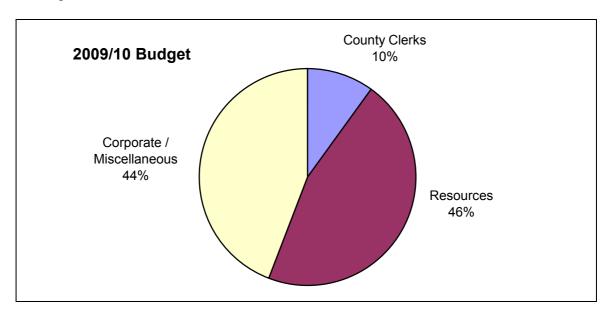
Key Priorities

Resources Directorate have the following priorities for the years 2009 – 2011:

- Continue to build on the success of the Corporate Customer Service Centre.
- Rollout of the new e:procurement system, which will advocate greater use of corporate contracts resulting in lower processing and transaction costs.
- Development of an Electronic Document Management system. This system will
 make it easier for staff to work from home and will provide efficiencies both in
 improving processing times and reducing photocopying costs.
- Managing the impact of the national Single Status agreement.
- The potential impact of the review of support services.

Directorate Budget 2009/10

The budget for these services for the year is £15,965,618 broken down into the following areas:



The 2009/10 budget represents an increase of 7.20% from last year.

The main changes from the 2008/09 budget to this year are indicated in the following

2008/09 Budget

Inflation & other committed increases
Further service pressures
Targeted efficiency savings
Other Transfers
Transfer to General Balances

£000
14,893

503
(377)
1,330
(377)
187
(570)

Efficiencies

2009/10 Budget

table:

The target for efficiency savings for the year is £377,000. This will be achieved primarily in the following areas:

- Implementation of an Agency staffing procurement project.
- Vacancy control and travel savings through smarter working practices including staff restructure and retirement.
- Contract negotiation on voice calls
- Review provision of cash offices via the introduction of cash payment kiosks

15,966

Planned Projects

Over the coming twelve months the Directorate will be involved in supporting the Council's achievement of one of its strategic aims – Bringing the Council closer to the Community by meeting the objectives in the following programmes:

- **Customer Care** via the development of Customer Access Channels and implementation of the new complaints policy.
- **Information Management** via implementation of the Government Connect Secure Exchange system (GCSx) which is an encrypted network which facilitates the secure transfer of information from one public sector organisation to another.
- **Financial and Business Planning** via the implementation of Collaborative Planning software for Management Accountancy.
- **Project Management** via maintenance of the Corporate Project Register and production of a Project Management Handbook and associated guidance.
- Risk Management & Assurance by developing an assurance framework to meet the requirements of the new Governance Assurance Statement.
- **Human Resource Management** to review the human resource structure as part of the Support Services review.
- Collaboration & Partnership Working via the identification of joint working opportunities with other North Wales Authorities.
- Supporting the Democratic Process by continuing to develop the work of Scrutiny with particular reference to the Estyn Action Plan and by reviewing the Corporate Governance Committee terms of reference.

Capital Financing

The County Council funds a significant proportion of its capital expenditure through borrowing. Capital financing includes the cost of annual interest and principal debt repayments and interest earned from investments, along with the costs of managing the Council's debt portfolio.

Prudential borrowing was introduced as part of the Local Government Act 2003 and came into effect on the 1st of April 2004. This system provides a new integrated approach to Capital Investment decision making with the Council having to ensure that it sets and monitors a number of prudential indicators that control the amount and type of borrowing it can undertake.

Precepts and Levies

Apart from collecting its own Council Tax, the County Council also collects monies on behalf of Community Councils. This is known as a precept. The Council also has a statutory duty to pay levies to North Wales Fire and Rescue Authorities and the North Western and North Wales Sea Fisheries Committee.

RESOURCES DIRECTORATE, COUNTY CLERKS & CORPORATE BUDGET SUMMARY

| | Gross Expenditure £ | Specific Grants £ | Fees & Charges | Other Income | Total Income | Net Budget |
|--------------------------------------|---------------------------|-------------------------|----------------|--------------|--------------|------------|
| | | | | | | |
| COUNTY CLERKS | 2,066,241 | (5,602) | (208,159) | (198,903) | (412,664) | 1,653,577 |
| CORPORATE / MISCELLANEOUS | 33,212,236 | (26,154,213) | 0 | (320,771) | (26,474,984) | 6,737,252 |
| RESOURCES | 10,851,066 | (1,021,212) | (562,533) | (1,692,532) | (3,276,277) | 7,574,789 |
| RESOURCES, COUNTY CLERKS & CORPORATE | 46,129,543 | (27,181,027) | (770,692) | (2,212,206) | (30,163,925) | 15,965,618 |
| CAPITAL FINANCING | 11,540,989 | | | (500,000) | (500,000) | 11,040,989 |
| LEVIES | 4,503,727 | | | | | 4,503,727 |
| CONTRIBUTION TO BALANCES | 570,000 | | | | | 570,000 |
| TOTAL | 62,744,259 | (27,181,027) | (770,692) | (2,712,206) | (30,663,925) | 32,080,334 |

| | 2007/2008 Actuals £ | 2008/2009 Budget £ | 2009/2010 Budget £ |
|--|---------------------------|--------------------------|--------------------------|
| COUNTY CLERKS | | | |
| Management & Support | 8,717 | 9,774 | 9,774 |
| Committee Administration | 488,503 | 492,523 | 503,266 |
| County Solicitors | 700,761 | 734,234 | 801,336 |
| Civics | 17,477 | 22,664 | 22,664 |
| Translation | 104,076 | 111,115 | 112,151 |
| Registrar - Births/Deaths/Marriages | 54,567 | 65,607 | 66,972 |
| Registration of Electors | 112,194 | 136,102 | 137,414 |
| COUNTY CLERKS | 1,486,295 | 1,572,019 | 1,653,577 |
| CORPORATE | | | |
| Members Corporate Items including Audit Fees, Bank Charges & | 940,748 | 963,493 | 1,011,514 |
| Other Contributions | 626,956 | 1,276,140 | 1,214,105 |
| Elections | 31,164 | 27,755 | 28,047 |
| Translation | 71,379 | 0 | 0 |
| Corporate Development Costs | 0 | 4,836 | 27,863 |
| Supplementary Pension Costs | 1,468,632 | 1,283,272 | 1,371,770 |
| Single Status Reserve & Other | 2,335,130 | 1,703,405 | 2,705,986 |
| Council Tax Benefits | (82,197) | 0 | 0 |
| P.S.H. – Housing Benefits | 9,190 | (37,416) | 0 |
| Coroners | 246,471 | 202,387 | 208,529 |
| Chief Executive – Secretariat | 152,479 | 165,854 | 169,438 |
| CORPORATE | 5,799,952 | 5,589,726 | 6,737,252 |

| | 2007/2008 Actuals £ | 2008/2009 Budget £ | 2009/2010 Budget £ |
|----------------------------------|---------------------------|--------------------------|--------------------------|
| RESOURCES | | | |
| Customer Care | 488,098 | 657,730 | 626,746 |
| Director & Support | 246,007 | 262,814 | 244,553 |
| Accountancy | 1,049,271 | 1,206,307 | 1,194,993 |
| Strategic Policy Unit | 419,572 | 390,566 | 399,662 |
| Audit | 347,122 | 357,243 | 330,347 |
| Exchequer | 594,137 | 629,245 | 645,953 |
| Revenues | 264,369 | 435,192 | 434,674 |
| Cost of Collection | 484,032 | 536,621 | 546,686 |
| ICT Management | 188,111 | 137,972 | 140,883 |
| Business Solutions | 487,773 | 546,322 | 558,687 |
| Service Delivery Support | 903,797 | 1,162,704 | 1,202,151 |
| Business Consultancy | 133,987 | 193,521 | 198,137 |
| Business Process Management | 16,422 | (4,658) | (4,371) |
| Voice | 0 | 937 | 948 |
| SLA & Recharges | (192,293) | (270,400) | (277,160) |
| ICT Infrastructure | 96,013 | 99,162 | 99,162 |
| Management & Support | 104,529 | 122,041 | 84,796 |
| Training | 259,205 | 225,136 | 201,465 |
| Occupational Health | 128,633 | 81,156 | 74,415 |
| Employee Resources & Relations | 434,192 | 654,800 | 484,377 |
| Unison | 23,655 | 21,674 | 22,212 |
| Health & Safety | 159,906 | 121,322 | 173,023 |
| Trainees | 65,107 | 88,296 | 90,490 |
| Project Management Team | 26,229 | 75,159 | 101,960 |
| TOTAL RESOURCES | 6,727,874 | 7,730,862 | 7,574,789 |
| TOTAL RESOURCES, COUNTY CLERKS & | | | |
| CORPORATE | 14,014,121 | 14,892,607 | 15,965,618 |

Denbighshire County Council - Capital Plan 2009/10 - 2011/12

| | Capital Funding: | | 2009/10 £000s | 2010/11 £000s | 2011/12 £000s |
|---|-----------------------|--|--|--|--|
| 1 | General Funding: | Unhypothecated Supported Borrowing General Capital Grant General Capital Receipts Earmarked Capital Receipts | 7,254 3,132 523 798 11,707 | 5,884 2,017 0 0 7,901 | 5,884 1,961 0 0 7,845 |
| 2 | Prudential Borrowing | | 5,315 | 269 | 269 |
| 3 | Reserves and Contribu | itions | 959 | 0 | 0 |
| 4 | Specific Grants | | 4,631 | 488 | 0 |
| | | Total Finance Total Estimated Payments Contingency Unallocated Reserve | 22,612 (21,762) (850) 0 | 8,658 (6,813) (1,000) 0 | 8,114 (6,269) (1,000) 0 |
| | | Surplus / (Insufficient) Resources | 0 | 845 | 845 |

Denbighshire County Council - Capital Plan 2009/10 - 2011/12

| Capital Expenditure By Directorate | 2009/10 | 2010/11 | 2011/12 | |
|------------------------------------|---------------------|---------|---------------------|--|
| | Estimated programme | | Estimated programme | |
| | £000 | £000 | £000 | |
| Environment | 15,002 | 4,889 | 4,345 | |
| Lifelong Learning | 5,179 | 1,480 | 1,480 | |
| Resources | 1,162 | 269 | 269 | |
| Social Services and Housing | 419 | 175 | 175 | |
| Total | 21,762 | 6,813 | 6,269 | |

| Capital Expenditure by Council Priority | 2009/10 | 2010/11 | 2011/12 | |
|---|---------------------|---------------------|---------------------|--|
| | Estimated programme | Estimated programme | Estimated programme | |
| | £000 | £000 | £000 | |
| Modernising Education | 3,401 | 1,150 | 1,150 | |
| Roads and Flood Defence | 6,306 | 800 | 800 | |
| Regeneration | 1,832 | 165 | 165 | |
| Responding to Demographic Change | | | | |
| Total | 11,539 | 2,115 | 2,115 | |

As part of the 09/10 revenue budget, the Council agreed to fund the borrowing costs of additional Prudential Borrowing; £4m was allocated to Highways schemes.

HOUSING REVENUE ACCOUNT (HRA) & HOUSING CAPITAL PLAN SUMMARY BUDGET 2009/10

Introduction

At its meeting on 17th February 2009, Cabinet adopted the revenue budget and capital plan for the Housing Revenue Account. By adopting the budget, rent increases for dwellings and garages were agreed in accordance with rent setting policy with effect from 6th April 2009.

Housing Revenue Budget

The 2009/10 HRA budget adopted by Cabinet is shown as Appendix 1 and has been calculated on the following bases:

- General inflation assumed to be 3%;
- Known pay award and salary increments (where due) have been included;
- Estimated Right to Buy (RTB) council house sales;
- HRA Subsidy Determinations have been applied and it is estimated that the HRA Subsidy payment to the Welsh Assembly Government will total £2.8m;
- Average rent increases of 5.3% have been applied to council dwellings and 3% for garages.

Housing Capital Plan

The Council has opted to retain its housing stock and must ensure that the housing stock is in good enough condition to achieve the Welsh Housing Quality Standards by 2012. To do this, a major improvement programme is underway in accordance with the Housing Stock Business Plan. The total planned capital expenditure for 2009/10 is £8.083m and the detailed capital plan is shown as Appendix 2.

The Business Plan requires that additional borrowing (not supported by the Housing Revenue Subsidy) of £5.683m is undertaken in 2009/10 under the Prudential Code of Borrowing to part finance the capital works. The remainder will be financed by a government grant (the Major Repairs Allowance) of £2.4m.

The programme is based on priorities agreed with tenants following extensive consultation. During 2009/10, over 800 properties will be included in the major improvement contract.

Appendix 1

Housing Revenue Account Revenue Budget 2009/10

| Actual Outturn £ Original £ Forecast Qut-turn £ Propose Budget £ EXPENDITURE 1,609,150 Supervision & Management - General 251,603 1,563,283 1,723,100 1,771,2 278,3 251,603 Supervision & Management - Special 36,573 270,218 278,3 270,218 278,3 306,194 Homelessness - Leased Properties 402,000 381,454 386,0 386,0 2,576,310 Repairs and Maintenance 2,640,199 2,606,075 2,696,0 2,696,0 4,888,755 Total Housing Management 5,016,607 5,123,284 5,278,2 5,278,2 1,448,188 0 0 C.E.R.A. 3,500,000 Rent Rebate Subsidy Limitation 2,836,000 1,881,000 1,998,334 2,247,0 2,826,904 3,500,000 3,000,000 240,0 2,841,00 2,894,299 2,811,0 125,000 240,0 2,811,0 125,000 240,0 2,811,0 125,000 25,000 25,000 25,000 2,57 3,766,000 12,975,607 13,165,917 10,602,0 10,43,65,917 10,602,0 10,406,982 10,439,834 10,395,0 10,435,0 28,0 | 2007/08 | | 200 | 2009/10 | |
|--|------------|---------------------------------------|-------------|-------------|------------|
| Outturn £ EXPENDITURE Budget £ Out-turn £ Budge £ 1,609,150 Supervision & Management - General 251,603 1,563,283 1,723,100 1,771,2 251,603 Supervision & Management - Special 251,603 268,573 270,218 278,3 300,194 Homelessness - Leased Properties 402,000 381,454 386,0 2,576,310 Repairs and Maintenance 2,576,310 Repairs and Maintenance 2,640,199 2,606,075 2,696,0 4,888,755 Total Housing Management 5,016,607 5,123,284 5,278,2 1,448,188 Item 8 Capital Charges C.E.R.A. 3,500,000 1,998,334 2,247,0 0 Rent Rebate Subsidy Limitation Subsidy C.E.R.A. 3,500,000 140,000 125,000 240,0 2,826,904 Subsidy Subsidy C.E.R.A. 3,500,000 2,894,299 2,811,0 2,811,0 9,570,607 Total Expenditure 12,975,607 13,165,917 10,602,0 9,570,607 Rents (net of voids) Subsidy C.E.R.A. 236,808 237,464 281,0 19,587 Interest on Balances & RTB Mortgages Surplus / (Deficit) for the Year General Balances CERA Surplus / (Deficit) for the Year General Balances CERA Surplus / (Defi | | | | Proposed | |
| £ EXPENDITURE £ <th< th=""><th></th><th></th><th>_</th><th></th><th><u>-</u></th></th<> | | | _ | | <u>-</u> |
| 1,609,150 Supervision & Management - General 1,563,283 1,723,100 1,771,2 251,603 Supervision & Management - Special 268,573 270,218 278,3 145,498 Welfare Services 142,552 142,437 146,7 306,194 Homelessness - Leased Properties 402,000 381,454 386,0 2,576,310 Repairs and Maintenance 2,640,199 2,606,075 2,696,0 4,888,755 Total Housing Management 5,016,607 5,123,284 5,278,2 1,448,188 Item & Capital Charges 1,881,000 1,998,334 2,247,0 2,826,904 Quertical Charges 1,881,000 1,998,334 2,247,0 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 2,826,904 12,513 Provision for Bad Debts 25,000 25,000 25,7 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 9,570,607 Rents (net of voids) 236,808 237,464 281,0 1,434,453 3,500,000 121,430 28,0 1,99,587 Interest on Balances | | | | | _ |
| 251,603 Supervision & Management - Special 268,573 270,218 278,3 145,498 Welfare Services 142,552 142,437 146,7 306,194 Homelessness - Leased Properties 402,000 381,454 386,0 2,576,310 Repairs and Maintenance 2,640,199 2,606,075 2,696,0 4,888,755 Total Housing Management 5,016,607 5,123,284 5,278,2 1,448,188 Item 8 Capital Charges 1,881,000 1,998,334 2,247,0 0 C.E.R.A. 3,500,000 3,000,000 240,0 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 12,513 Provision for Bad Debts 25,000 25,000 25,07 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 189,918 143,453 Garages 150,592 139,381 151,0 199,587 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449, | | EXPENDITURE | | | |
| 251,603 Supervision & Management - Special 268,573 270,218 278,3 145,498 Welfare Services 142,552 142,437 146,7 306,194 Homelessness - Leased Properties 402,000 381,454 386,0 2,576,310 Repairs and Maintenance 2,640,199 2,606,075 2,696,0 4,888,755 Total Housing Management 5,016,607 5,123,284 5,278,2 1,448,188 Item 8 Capital Charges 1,881,000 1,998,334 2,247,0 0 C.E.R.A. 3,500,000 3,000,000 240,0 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 12,513 Provision for Bad Debts 25,000 25,000 25,07 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 189,918 143,453 Garages 150,592 139,381 151,0 199,587 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449, | | | | | |
| 145,498 306,194 2,576,310 Welfare Services Homelessness - Leased Properties Repairs and Maintenance 142,552 402,000 2,640,199 381,454 386,0 2,640,199 380,60,075 381,454 2,640,199 380,60,075 381,454 386,0 386,0 381,454 386,0 381,454 386,0 386,0 381,454 386,0 381,45 386,0 381,454 386,0 381,45 380,0 381,45 381,00 381,45 381,00 381,45 380,00 381,4 | | | | | 1,771,215 |
| 306,194 | • | | - | · · | 278,325 |
| 2,576,310 Repairs and Maintenance 2,640,199 2,606,075 2,696,0 4,888,755 Total Housing Management 5,016,607 5,123,284 5,278,2 1,448,188 Item 8 Capital Charges 1,881,000 1,998,334 2,247,0 0 C.E.R.A. 3,500,000 3,000,000 240,0 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 12,513 Provision for Bad Debts 25,000 25,000 25,7 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 INCOME 9,570,607 Rents (net of voids) 9,924,222 9,951,559 10,435,0 189,918 143,453 Garages 150,592 139,381 151,0 199,587 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 Surplus / (Deficit) for the Year General Balances 931,375 283,917 293,0 (3,500,000) (3,500,000) (3,000,000) | | | - | | 146,710 |
| 4,888,755 Total Housing Management 5,016,607 5,123,284 5,278,2 1,448,188 Item 8 Capital Charges 1,881,000 1,998,334 2,247,0 0 0 Rent Rebate Subsidy Limitation 140,000 125,000 240,0 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 12,513 Provision for Bad Debts 25,000 25,000 25,70 9,176,360 INCOME 12,975,607 13,165,917 10,602,0 INCOME Rents (net of voids) 9,924,222 9,951,559 10,435,0 189,918 Leased Rents 236,808 237,464 281,0 199,587 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 927,205 General Balances 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) | · · | • | · · | · · | 386,000 |
| 1,448,188 Item 8 Capital Charges 1,881,000 1,998,334 2,247,0 0 C.E.R.A. 3,500,000 3,000,000 240,0 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 12,513 Provision for Bad Debts 25,000 25,000 25,7 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 INCOME 9,570,607 Rents (net of voids) 9,924,222 9,951,559 10,435,0 189,918 Leased Rents 236,808 237,464 281,0 199,587 Interest on Balances & RTB Mortgages 150,592 139,381 151,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 Surplus / (Deficit) for the Year General Balances 931,375 283,917 293,0 (3,500,000) (3,000,000) (3,000,000) (3,000,000) | | • | | | 2,696,000 |
| 0 C.E.R.A. 3,500,000 3,000,000 240,0 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 12,513 Provision for Bad Debts 25,000 25,000 25,7 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 INCOME 9,570,607 Rents (net of voids) 9,924,222 9,951,559 10,435,0 189,918 Leased Rents 236,808 237,464 281,0 199,587 Interest on Balances & RTB Mortgages 150,592 139,381 151,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 927,205 General Balances 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) (3,000,000) | 4,888,755 | Total Housing Management | 5,016,607 | 5,123,284 | 5,278,250 |
| 0 C.E.R.A. 3,500,000 3,000,000 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 12,513 Provision for Bad Debts 25,000 25,000 25,7 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 INCOME 9,570,607 Rents (net of voids) 9,924,222 9,951,559 10,435,0 189,918 Leased Rents 236,808 237,464 281,0 199,587 Interest on Balances & RTB Mortgages 150,592 139,381 151,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 927,205 General Balances 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) (3,000,000) (3,000,000) | 1 110 100 | Itam 9 Canital Charges | 1 991 000 | 1 000 224 | 2 247 000 |
| 0 Rent Rebate Subsidy Limitation 140,000 125,000 240,0 2,826,904 Subsidy 2,413,000 2,894,299 2,811,0 2,513 Provision for Bad Debts 25,000 25,000 25,7 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 INCOME 9,570,607 Rents (net of voids) 9,924,222 9,951,559 10,435,0 Leased Rents 236,808 237,464 281,0 Garages 150,592 139,381 151,0 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 Surplus / (Deficit) for the Year General Balances 931,375 283,917 293,0 (3,500,000) (3,000,000) (3,000,000) | 1 | , , | | | 2,247,000 |
| 2,826,904 12,513 Subsidy Provision for Bad Debts 2,413,000 25,000 2,894,299 25,000 2,811,0 25,000 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 INCOME 9,570,607 189,918 143,453 199,587 Rents (net of voids) Leased Rents Garages Interest on Balances & RTB Mortgages 9,924,222 236,808 237,464 237,464 281,0 2236,808 237,464 281,0 2236,808 237,464 281,0 280,00 10,435,0 236,808 237,464 281,0 280,00 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 927,205 0 General Balances 931,375 (3,500,000) 283,917 (3,500,000) 2930 | _ | | | | 240,000 |
| 12,513 Provision for Bad Debts 25,000 25,000 25,7 | | • | · · | · · | |
| 9,176,360 Total Expenditure 12,975,607 13,165,917 10,602,0 9,570,607 Rents (net of voids) 9,924,222 9,951,559 10,435,0 189,918 Leased Rents 236,808 237,464 281,0 143,453 Garages 150,592 139,381 151,0 199,587 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 927,205 General Balances 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) (3,000,000) | | • | | 1 | 25,750 |
| INCOME 9,570,607 Rents (net of voids) 9,924,222 9,951,559 10,435,0 236,808 237,464 281,0 143,453 Garages 150,592 139,381 151,0 199,587 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,406,982 10,449,834 10,895,0 10,406,982 10, | | | | | |
| 9,570,607 Rents (net of voids) 9,924,222 9,951,559 10,435,0 189,918 Leased Rents 236,808 237,464 281,0 143,453 Garages 150,592 139,381 151,0 199,587 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 Surplus / (Deficit) for the Year 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) | 3,170,000 | Total Experiatare | 12,370,007 | 10,100,317 | 10,002,000 |
| 189,918 143,453 199,587 Leased Rents Garages 236,808 150,592 237,464 139,381 281,0 150,592 10,103,565 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 Surplus / (Deficit) for the Year General Balances 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) | | INCOME | | | |
| 189,918 143,453 199,587 Leased Rents Garages 236,808 150,592 237,464 139,381 281,0 150,592 10,103,565 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 Surplus / (Deficit) for the Year General Balances 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) | | | | | |
| 143,453 199,587 Garages Interest on Balances & RTB Mortgages 150,592 95,000 139,381 121,430 151,0 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 927,205 0 General Balances CERA 931,375 (3,500,000) 283,917 (3,500,000) 293,0 | | · · · · · · · · · · · · · · · · · · · | | | 10,435,000 |
| 199,587 Interest on Balances & RTB Mortgages 95,000 121,430 28,0 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 927,205 General Balances 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) (3,000,000) | | | - | · · | 281,000 |
| 10,103,565 Total Income 10,406,982 10,449,834 10,895,0 Surplus / (Deficit) for the Year 931,375 283,917 293,0 0 CERA (3,500,000) (3,000,000) | | _ | - | · · | 151,065 |
| Surplus / (Deficit) for the Year 927,205 General Balances 0 CERA 931,375 283,917 293,0 (3,500,000) (3,000,000) | | | | - | 28,000 |
| 927,205 General Balances 931,375 283,917 (3,500,000) (3,000,000) | 10,103,565 | Total Income | 10,406,982 | 10,449,834 | 10,895,065 |
| 927,205 General Balances 931,375 283,917 (3,500,000) (3,000,000) | | | | | |
| 0 CERA (3,500,000) (3,000,000) | | . , , | | | |
| | l _ | | , | 1 | 293,065 |
| 2,779,531 Balance as at start of year ~ General 3,706,736 3,706,736 990,6 | 0 | CERA | (3,500,000) | (3,000,000) | |
| | 2,779,531 | Balance as at start of year ~ General | 3,706,736 | 3,706,736 | 990,653 |
| 3,706,736 Balance as at end of year ~ General 1,138,111 990,653 1,283,7 | 3,706,736 | Balance as at end of year ~ General | 1,138,111 | 990,653 | 1,283,718 |

Appendix 2

Housing Capital Plan 2009/10

| Estate | No. | Cost per Dwelling | Total |
|----------------------------|-----|----------------------|-----------|
| Group 1 | | | |
| Various Estates, Rhyl | 69 | 14,000 | 966,000 |
| | 222 | 7,000 | 1,554,000 |
| Group 2 | | | |
| Various Estates, North | 52 | 14,000 | 728,000 |
| | 200 | 7,000 | 1,400,000 |
| Group 3 | | | |
| Various Estates, South | 105 | 14,000 | |
| | 105 | 7,000 | 2,205,000 |
| Disabled Adaptations | 80 | 5,000 | 400,000 |
| Environmental Improvements | 10 | 40,000 | 400,000 |
| Contingencies | | | 430,000 |
| Total Expenditure | | | 8,083,000 |
| Financed By: | | | |
| Major Repairs Allowance | | | 2,400,000 |
| Useable Capital Receipts | | | 0 |
| CERA | | | 0 |
| Prudential Borrowing | | | 5,683,000 |
| | | | 8,083,000 |