Summary Financial Budget 2006/2007



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INTRODUCTION

The purpose of this Budget Book is to highlight to Members, Officers and other interested parties, how Denbighshire County Council proposes to spend its Revenue and Capital budgets. The Best Value Accounting Code of Practice requires Local Authorities to present service budget information on a total cost basis. This would require service budgets to include not only direct costs, but also capital financing and support costs. The information presented in this booklet provides details of the direct costs of services which are under the control of budget holders. Presentation in this format is designed to make the information easier for readers to understand.

Last Year's Revenue Budget (2005/06)

The net revenue budget for 2005/06 was set at £142.4m. The budget has been closely monitored and controlled during the year and reported on a regular basis. The current forecast is for a small underspend and the final outturn will be reported in June.

This Year's Revenue Budget (2006/07)

The County Council has set a gross revenue budget for 2006/07 of £229.5m. The Council will generate £77.8m in fees, charges, housing rents, specific grants and other income, leaving a net revenue budget of £151.949m to be met from the Welsh Assembly Government and Council Tax payers. This year Denbighshire received a settlement that meant income from the Assembly increased by 5.9% and, although this included a significant element for additional responsibilities, it was above the Welsh average settlement of 5.1%. The main reason for the above average increase in Assembly support was the above average increase in population. This will result in increased demand for services.

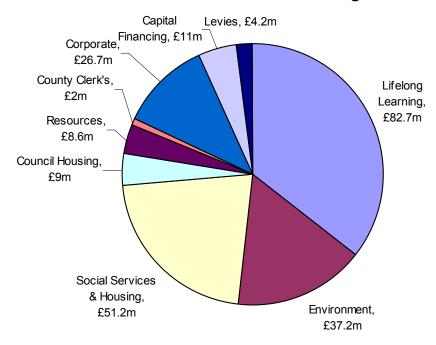
The Council spends its budget on a large number of services. The main part of this Budget Book details what will be spent within each of the four Directorates:

- Lifelong Learning
- Environment
- Social Services & Housing
- Resources

There is also a central budget for County Clerk's, Corporate, Benefits (Council Tax and Housing), Levies and Capital Financing. Details of these items are shown at the back of the budget book. The chart over page shows a summary of how that expenditure is allocated.

The Council also owns and manages around 3,500 dwellings. The budget for this is not included in the Social Services and Housing Directorate's budget and is shown separately in the budget. (See the section on Housing)

2006/07 Gross Revenue Budget



The Council gets its funding from the following sources:

Revenue Support Grant - £98.1m

The Welsh Assembly Government (WAG) determines each year how much it thinks a Council should spend on its services and makes an assumption on the level of other income a Council will receive. A formula then distributes its budget to all councils in the form of the Revenue Support Grant. The Council has no control over how much it will receive.

National Non Domestic Rates - £21.4m

This is the contribution that local businesses make to local services. The amount paid is determined by multiplying the value of a business property by a discount factor. The amount the Council receives is different from the amount businesses pay as all the income is received by the Welsh Assembly Government and re-allocated on a formula basis. The Council neither has control over how much is charged to businesses nor how much it receives from WAG.

Council Tax - £32.2m

Once the Council has decided on its priorities, and all other funding streams have been announced, the balance of its expenditure is funded through the Council Tax.

Fees and Other Income - £26.9m

These range from planning fees to entrance fees for swimming pools. They form an important part of the Council's income. The Council carefully considers all of its fees to ensure that they are in line with what the law says we can or cannot do; that they comply with Council policies (to ensure people are not disadvantaged because they can't afford to pay); and also to ensure we secure value for money and cover the costs of providing certain services. There are also a number of non-specific grants included in this figure.

Specific Grants - £27.5m

To ensure that national policies are delivered at a local level, both the Welsh Assembly Government and the UK Government allocate grants to specific services. The Council has very limited control over how much it receives and how it can be spent.

Benefits - £20.6m

The Council pays out around £20.6m each year in Council Tax and Housing benefits to residents of Denbighshire. The cost of this is almost entirely funded through government grants.

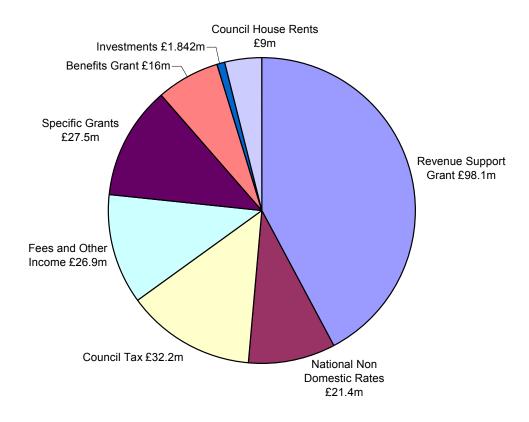
Investments - £1.842m

The Council invests surplus cash with a number of institutions to ensure it earns a high rate of return while minimising the risks to the Council.

Council House Rents - £9m

The Council's Housing Department must be fully self-financing and its rental income pays for the management and maintenance of the housing stock.

2006/07 Revenue Funding



2006/07 Net Budget

The 2006/07 Net budget is what the Council needs to fund from Council Tax, Business Rates and the Revenue Support Grant. It has been calculated by:

Amended 2005/06 Base Budget	£000 142,382
Inflation and other committed increases Changes in method of funding	4,790 2,187
Additional responsibilities for the Authority Further service pressures	2,249 2,947
Targeted efficiency savings Budget 2006/07	(2,604) 151,949

(i) Additional responsibilities for the Authority

The following items received additional funding from the Welsh Assembly Government:

	£000
Health and Social Care Land Fill Tax Teachers Workload	1,728 140 381 2,249
The Council decided to put additional resources into the following areas:	
Schools – to address reduced performance at Key Stage 3 Capital Financing – to fund additional borrowing of approximately £4m to be spent on Council priorities	470 385
Spend to Save – to fund one-off costs that would reduce future expenditure	220
Members' funds – to fund specific ward issues and borrowing to address specific local concerns	70
	1,145

(ii) Inflation

An allowance has been made to cover inflation for pay awards, price increases and income. There have been significant inflationary pressures on fuel and energy costs.

(iii) Balances

The Council has built up general balances to £5.2m at 31 March 2006, as well as a prudent level of specific reserves. There is no budgeted contribution to balances this year.

(iv) Efficiencies

As part of the Welsh Assembly Government's 'Making the Connections' efficiency agenda, WAG has top-sliced 1% from the Council's funding. This is approximately £1.5m. It is assumed that the Council will be able to absorb this loss through more

efficient practices such as better procurement, collaborative working and the increased use of technology without any effect on services.

Each Directorate has been set targets for efficiency savings. These savings are in addition to other cash savings to offset budget pressures.

Council Tax 2006/07

The Valuation Office Agency revalued all properties in Wales during 2004/05 for Council Tax banding purposes, with the new band values coming into force in April 2005. This resulted in a high percentage of Council Taxpayers facing increases of one band or more.

These increases were phased in so that no-one faced an increase of more than one band in a year. A number of appeals were lodged against the revised bandings and it will be some time before the outcome of these is known. This will have an effect on the number of houses within each band, and therefore the amount of income the Council can collect.

This year Members agreed a Council Tax increase of 2%, which is the lowest increase in the history of Denbighshire County Council and the lowest in Wales in 2006/07.

Council Tax payable for each property band for services provided by Denbighshire County Council are detailed below:

Tax Band	Council Tax 2005/06	Council Tax 2006/07
Α	£576.47	£587.99
В	£672.54	£685.99
С	£768.62	£783.99
D	£864.70	£881.99
Ε	£1,056.86	£1,077.99
F	£1,249.01	£1,273.99
G	£1,441.17	£1,469.98
Н	£1,729.40	£1,763.98
I	£2,017.63	£2,057.98

Housing

The Council has two roles in housing. The first is a statutory role to address homelessness in the County. The second is as the landlord of the Council's housing stock of approximately 3,500 dwellings. While the homelessness budget is included in the Council's general fund, the housing stock has to be budgeted for separately.

The budget for the housing stock is held in the Housing Revenue Account (HRA). By law this must be kept completely separate from other services. Council Tax cannot be used to fund any HRA expenditure nor can housing rents be used for anything other than housing services. This year it will spend £9m. It is funded by housing rents of £8.8m, garage rents of £0.1m and other small funding sources of £0.1m.

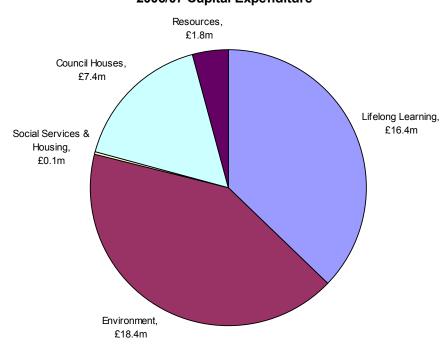
Capital Plan 2006/07

The Council has to account for its investment in its fixed assets separately from the day to day running of the organisation.

Capital projects include schemes such as the improvement of highways, refurbishment of buildings, purchase of major IT equipment, purchase of vehicles etc

Each year it produces a 3 year capital plan that details where it is likely to spend its funds. The Capital Plan for 2006/07 to 2008/09 was agreed by Council at its meeting of 28 February 2006.

For 2006/07 the Council is introducing its new capital prioritisation process. This will ensure that all projects to be funded from the capital plan will have been appraised and scored against the Council's stated objectives and priorities. Total expenditure of £36.688m on general fund services plus a further £7.4m on Housing Revenue Account schemes is expected to be incurred in 2006/07, split as follows:



2006/07 Capital Expenditure

The Capital Plan is funded through a number of sources:

General Funding - £10.3m

- Supported Borrowing £8.6m. This is where the Assembly gives the Council funding to pay for the interest costs of borrowing to invest in assets. In 2006/07 the Assembly will provide support to Denbighshire for new borrowing of £5.780m, an increase of £0.004m when compared with the 2005/06 settlement. The remainder of the funding is borrowing that was due to take place in 2005/06 but did not because of slippage in the capital programme.
- **General Grant £1.7m.** This is a grant from the Assembly that can be spent on any capital schemes that the Council decides is a priority. In 2006/07 that grant will be £1.732m a reduction of £0.004m compared with last year.

Unsupported Borrowing / Prudential Borrowing-£11m

This is when the Council identifies money that will be used to pay for the costs of borrowing. Under the Prudential Borrowing Code of Practice this is subject to self imposed limits and indicators. Part of this year's increase in Council Tax is to fund increased borrowing to target investment at priority services.

Special Funding - £20.2m

These are grants that can only be used for one project or programme. The main grants are provided by various government departments, the European Union and Lottery funds.

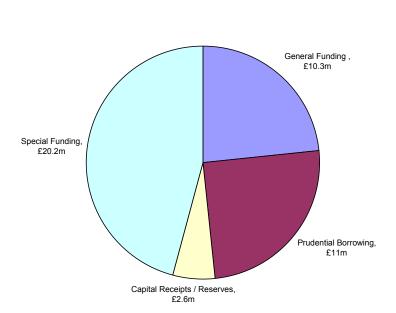
Capital Receipts - £2m

When an asset is sold, the money we receive is a capital receipt. It can only be used to pay for further capital work or to pay off debt.

Use of Revenue or Reserves - £0.551m

This is funding that has been put aside to pay directly for capital expenditure rather than pay for interest on borrowing.

The capital plan is shown in detail at the end of the budget book.



2006/07 Capital Funding

Future Years

Currently the Council is informed each November of its likely funding for the following year. This leaves a relatively short time to agree the budget and set the Council Tax in March.

The Assembly Government has recently launched a consultation exercise on 3-year settlements which, if implemented, will allow the Council to plan its finances in a

more strategic way. This may affect the way in which the budget is considered, prepared and reported.

Conclusion

The Council continues to adapt to an environment that is constantly changing and deal with the additional requirements placed on it through new legislation and initiatives. This causes significant financial pressure and means that officers and members have to continually seek efficiencies and savings while delivering the best possible services.

The Government's efficiency agenda and a general tightening on public expenditure mean that this will continue for some time.

The co-operation and hard work of officers and members in preparing the budget is gratefully acknowledged.

ALAN EVANS

CORPORATE DIRECTOR: RESOURCES

DENBIGHSHIRE COUNTY COUNCIL SUMMARY FINANCIAL BUDGET

2005	/2006			2006/07	•
Budget	Actuals		Gross Expenditure	Income	Net Expenditure
£000	£000		£000	£000	£000
64,479	64,445	Life Long Learning	82,671	14,922	67,749
20,324	20,118	Environment	37,196	15,649	21,547
31,664	31,295	Social Services and Housing	51,240	15,392	35,848
5,811	5,693	Resources	8,617	2,636	5,981
1,426	1,474	County Clerk's	2,002	569	1,433
3,711	4,013	Corporate	26,651	22,440	4,211
127,415	127,038		208,377	71,608	136,769
10,992	9,674	Capital Financing	10,995		10,995
138,407	136,712		219,372	71,608	147,764
3,975	3,976	Levies	4,185		4,185
142,382	140,688		223,557	71,608	151,949
	1,012 454	Contribution to/ (from) balances Contribution to reserves			
142,382	142,154	Total General Fund Expenditure	223,557	71,608	151,949
0	0	Total HRA	8,995	8,995	0
142,382	142,154	GRAND TOTAL	232,552	80,603	151,949
90,791 19,639 31,566 386	90,563 19,639 31,566 386	To be financed by: Revenue Support Grant Business Ratepayers Council Taxpayers Other Grants			97,945 21,422 32,196 386
142,382	142,154	Total General Fund Income			151,949

LIFELONG LEARNING DIRECTORATE

SUMMARY FINANCIAL BUDGET

Introduction

The Lifelong Learning Directorate comprises Education Services, Culture and Leisure, and Strategy & Resources. Excluding teaching staff, the Directorate employs 490 staff and is based in many different sites across the County.

The Directorate manages a large property portfolio in delivering its services to pupils, parents, service users, businesses and constituents. To enable Education services to be delivered effectively the Directorate relies on its 52 Primary Schools, 8 Secondary Schools and 2 Special Schools. To ensure the provision of an effective Culture and Leisure Services, the Directorate manages many facilities including, 7 Leisure Centres, 4 Museums/Heritage Attractions, 8 Libraries and 4 Theatres/Arts Venues.

Key Priorities

Education Services have 5 priorities for the years 2005 – 2008 comprising:

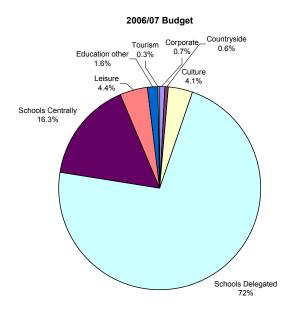
- Supporting schools to raise standards
- Review services for pupils with Special Educational Needs (SEN)
- Implement a training and development programme for staff and Governors
- Provide a new learning provision in Rhyl for pupils with SEN
- · Implement corporate policies and strategies

Culture and Leisure have 6 themes for the years 2005 – 2008 to help achieve their vision of promoting Culture and Leisure in Denbighshire:

- Opening Doors
- · Learning for Life
- Opportunities for All
- Working With and Through Others
- Striving for the Best
- Delivering the Vision

Directorate Budget 2006-07

The budget for the year for the Directorate is £67,748,805 broken down into the following areas:



Note: 'Schools Delegated' refers to the budget that is passed to school governing bodies, who decide how the money is spent.

The 2006-07 budget represents an increase of 5% from last year, with additional funding being made available this year in targeted pressure areas e.g. School Transport and Special Educational Needs. Falling school rolls is still a concern for the Directorate and, as such, £100k has been made available this year to commission a review of Managing School Places.

The main changes from the 2005-06 budget to this year are indicated in the following table:

	£000
2005-06 Budget	64,479
Inflation	1,775
Transfers in from specific grant funding	445
Workload Agreement	381
Learning Support Assistants	235
Modernising Education	100
School & College Transport	447
Key Stage 3 Targeted	470
Other growth	277
Transfers from other services	25
Efficiencies (see below)	(385)
Other savings (procurement, fees & charges, Re-profiling Grant	(500)
etc)	
2006-07 Budget	67,749

Efficiencies

The target for efficiency savings for the year is £380,790. The Directorate is continually looking to improve efficiency and looking at new and innovative ways of working. This will be achieved in the following areas:

	£
New procurement contracts	134,000
More efficient use of staff (productivity gains, better attendance)	125,000
Vacancy & staff management/review of roles	25,101
Better use of supplies & services equipment	30,185
Introduce new fees & charges	25,000
Other	41,504
Total	380,790

Planned Projects

The coming twelve months will be an exciting time for the Directorate as there are several high profile projects happening that will enhance and promote living and visiting Denbighshire:

- Transforming Ruthin Craft Centre into the national centre for contemporary and applied arts
- Rebuild the Scala Cinema and Arts Centre in Prestatyn to provide a new community focus and an improved quality of life for local people
- The development of Community Learning Centres providing accessible learning to local communities
- The development of a new Primary School in Prestatyn

LIFELONG LEARNING BUDGET SUMMARY

	GROSS EXPENDITURE £	SPECIFIC GRANTS £	FEES & CHARGES £	OTHER INCOME £	TOTAL INCOME £	NET BUDGET £
EDUCATION						
Individual School Budget	52,754,879	(4,008,752)	0	0	(4,008,752)	48,746,127
School Funds Held Centrally	15,724,279	(3,332,763)	(2,650)	(1,320,250)	(4,655,663)	11,068,616
Non-School Funding	2,006,138	(879,276)	(2,147)	(53)	(881,476)	1,124,662
CULTURE AND LEISURE						
Culture	3,122,021	(104,973)	(131,890)	(128,973)	(365,836)	2,756,185
Countryside	1,017,906	(487,582)	(79,975)	(21,115)	(588,672)	429,234
Leisure Services	7,120,160	(1,118,879)	(2,491,880)	(520,054)	(4,130,813)	2,989,347
Corporate Services	442,821	(4,570)	0	0	(4,570)	438,251
TOURISM						
Tourism	84,491	0	(525)	0	(525)	83,966
TOURISM, CULTURE AND LEISURE						
Tourism, Culture & Heritage	112,427	0	0	(10)	(10)	112,417
TOTAL LIFELONG LEARNING	82,385,122	(9,936,795)	(2,709,067)	(1,990,455)	(14,636,317)	67,748,805

	2005/2006	2005/2006	2006/2007
	£	£	£
EDUCATION			
INDIVIDUAL SCHOOL BUDGET			
Primary schools - delegated	21,138,419.00	21,198,608.23	22,524,159.00
Secondary schools - delegated	21,610,175.00	21,668,822.43	22,771,300.00
Special schools - delegated	3,388,101.00	3,475,725.48	3,450,668.00
TOTAL INDIVIDUAL SCHOOL BUDGET	46,136,695.00	46,343,156.14	48,746,127.00
SCHOOL FUNDS HELD CENTRALLY			
SCHOOLS NON DELEGATED			
Primary schools - non delegated	1,408,333.00	1,350,946.11	1,407,336.00
Secondary schools- non delegated	1,688,082.00	1,587,590.51	1,388,697.00
Special schools - non delegated	164,835.00	125,053.31	163,198.00
TOTAL SCHOOLS NON DELEGATED	3,261,250.00	3,063,589.93	2,959,231.00
STRATEGIC MANAGEMENT			
Management & secretariat	333,695.00	308,917.20	343,360.00
Administration	226,352.00	149,876.06	234,627.00
Financial services	298,249.00	279,177.65	299,277.00
Personnel	139,097.00	155,452.34	169,312.00
Business & performance	63,266.00	60,349.84	65,125.00
TOTAL STRATEGIC MANAGEMENT	1,060,659.00	953,773.09	1,111,701.00
ACCESS			
Asset management	173,143.00	151,866.85	323,794.00
Client services	129,854.00	(28,222.42)	123,131.00
Home to school transport	1,617,351.00	1,844,802.01	1,967,819.00
Education social workers	206,019.00	175,816.27	176,954.00
TOTAL ACCESS	2,126,367.00	2,144,262.71	2,591,698.00
SPECIFIC GRANTS			
Grants for Education, Support and			
Training	686,950.00	686,950.00	581,675.00
Welsh language grants	51,045.00	51,391.59	49,797.00
English as an additional language TOTAL SPECIFIC GRANTS	0.00	0.00	129,899.00
TOTAL SPECIFIC GRANTS	737,995.00	738,341.59	761,371.00
SCHOOL IMPROVEMENT			
Tim data	218,224.00	142,547.76	216,893.00
Equipment, maintenance	16,208.00	17,940.74	16,067.00
Advisory	862,452.00	739,090.48	869,015.00
TOTAL SCHOOL IMPROVEMENT	1,096,884.00	899,578.98	1,101,975.00
SDECIAL NEEDS			
SPECIAL NEEDS Pupil Referral Unit	806,055.00	831,578.65	859,283.00
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BUDGET

ACTUALS

BUDGET

	BUDGET 2005/2006	ACTUALS 2005/2006	BUDGET 2006/2007
	£	£	£
Transport Special Educational Needs	990,393.00	1,098,688.61	1,150,338.00
Statementing Services	265,279.00	229,352.14	230,541.00
Educational psychology	308,465.00	329,316.42	314,034.00
Sensory support	209,597.00	198,702.46	213,798.00
Learning development team	261,442.00	294,236.21	327,263.00
Applied behavioural support	217,904.00	200,443.18	223,971.00
Pupil support	99,795.00	373,984.78	10,113.00
Special education general	23,539.00	4,097.49	24,009.00
Special education out of county	(996,689.00)	(1,079,139.69)	(1,027,059.00)
TOTAL SPECIAL NEEDS	2,185,780.00	2,481,260.25	2,326,291.00
CULTURAL EDUCATION			
Outdoor pursuit centres	95,770.00	93,928.16	97,685.00
Music tuition	116,473.00	108,172.22	118,664.00
TOTAL CULTURAL EDUCATION	212,243.00	202,100.38	216,349.00
TOTAL SCHOOL FUNDS HELD CENTRALLY	10,681,178.00	10,482,906.93	11,068,616.00
NON-SCHOOL FUNDING			
Pre-school education	2,456.00	414.80	199.00
Integrated children's centres	0.00	0.00	315.00
			40400400
Support for students	105,457.00	94,025.65	104,394.00
Residual pensions	77,164.00	74,091.00	76,247.00
Residual pensions Transport - college pupils	77,164.00 285,639.00	74,091.00 341,365.83	76,247.00 358,769.00
Residual pensions	77,164.00	74,091.00	76,247.00
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Residual pensions Transport - college pupils Youth service	77,164.00 285,639.00 570,851.00	74,091.00 341,365.83 533,898.21	76,247.00 358,769.00 584,738.00
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Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING	77,164.00 285,639.00 570,851.00 1,041,567.00	74,091.00 341,365.83 533,898.21 1,043,795.49	76,247.00 358,769.00 584,738.00 1,124,662.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION	77,164.00 285,639.00 570,851.00 1,041,567.00	74,091.00 341,365.83 533,898.21 1,043,795.49	76,247.00 358,769.00 584,738.00 1,124,662.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE	77,164.00 285,639.00 570,851.00 1,041,567.00	74,091.00 341,365.83 533,898.21 1,043,795.49	76,247.00 358,769.00 584,738.00 1,124,662.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00
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Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION Libraries Mobile library service	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00 1,398,288.00 66,692.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35 1,413,965.19 67,177.53	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00 1,436,898.00 68,931.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION Libraries Mobile library service School library service	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00 1,398,288.00 66,692.00 0.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35 1,413,965.19 67,177.53 0.00	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00 1,436,898.00 68,931.00 29.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION Libraries Mobile library service School library service Bibliography	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00 1,398,288.00 66,692.00 0.00 57,309.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35 1,413,965.19 67,177.53 0.00 57,211.89	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00 1,436,898.00 68,931.00 29.00 58,818.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION Libraries Mobile library service School library service Bibliography Childcare information service	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00 1,398,288.00 66,692.00 0.00 57,309.00 28,947.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35 1,413,965.19 67,177.53 0.00 57,211.89 27,722.28	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00 1,436,898.00 68,931.00 29.00 58,818.00 29,787.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION Libraries Mobile library service School library service Bibliography Childcare information service TOTAL LIBRARIES AND INFORMATION	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00 1,398,288.00 66,692.00 0.00 57,309.00 28,947.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35 1,413,965.19 67,177.53 0.00 57,211.89 27,722.28	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00 1,436,898.00 68,931.00 29.00 58,818.00 29,787.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION Libraries Mobile library service School library service Bibliography Childcare information service TOTAL LIBRARIES AND INFORMATION CULTURE AND HERITAGE	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00 1,398,288.00 66,692.00 0.00 57,309.00 28,947.00 1,551,236.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35 1,413,965.19 67,177.53 0.00 57,211.89 27,722.28 1,566,076.89	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00 1,436,898.00 68,931.00 29.00 58,818.00 29,787.00 1,594,463.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION Libraries Mobile library service School library service Bibliography Childcare information service TOTAL LIBRARIES AND INFORMATION CULTURE AND HERITAGE Archives Heritage Arts	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00 1,398,288.00 66,692.00 0.00 57,309.00 28,947.00 1,551,236.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35 1,413,965.19 67,177.53 0.00 57,211.89 27,722.28 1,566,076.89	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00 1,436,898.00 68,931.00 29.00 58,818.00 29,787.00 1,594,463.00
Residual pensions Transport - college pupils Youth service TOTAL NON-SCHOOL FUNDING TOTAL EDUCATION CULTURE AND LEISURE CULTURE LIBRARIES AND INFORMATION Libraries Mobile library service School library service Bibliography Childcare information service TOTAL LIBRARIES AND INFORMATION CULTURE AND HERITAGE Archives Heritage	77,164.00 285,639.00 570,851.00 1,041,567.00 57,288,589.00 1,398,288.00 66,692.00 0.00 57,309.00 28,947.00 1,551,236.00	74,091.00 341,365.83 533,898.21 1,043,795.49 57,335,960.35 1,413,965.19 67,177.53 0.00 57,211.89 27,722.28 1,566,076.89	76,247.00 358,769.00 584,738.00 1,124,662.00 60,354,667.00 1,436,898.00 68,931.00 29.00 58,818.00 29,787.00 1,594,463.00 238,177.00 195,665.00

	BUDGET 2005/2006 £	ACTUALS 2005/2006 £	BUDGET 2006/2007 £
Education	845.00	494.20	855.00
TOTAL CULTURE AND HERITAGE	889,559.00	898,194.10	942,242.00
ONE STOP SHOPS			
One stop shops	212,811.00	203,675.40	219,480.00
TOTAL ONE STOP SHOPS	212,811.00	203,675.40	219,480.00
TOTAL CULTURE	2,653,606.00	2,667,946.39	2,756,185.00
COUNTRYSIDE			
COUNTRISIDE			
Countryside – Management & Support	80,858.00	83,381.38	24,996.00
Warden Service	149,286.00	165,176.80	175,056.00
Visitor Services	80,288.00	90,849.48	82,348.00
Countryside Projects	48,601.00	56,440.05	42,165.00
Woodlands & Conservation	51,208.00	45,913.39	52,713.00
Archaeology	33,463.00	33,445.09	34,428.00
Ecology Heather and Hillforts	16,999.00 0.00	13,739.20 0.48	17,528.00 0.00
riodalist dila riimorto			
TOTAL COUNTRYSIDE	460,703.00	488,945.87	429,234.00
LEISURE SERVICES			
Leisure Services Management & Support	165,069.00	138,540.23	200,632.00
Sports Development	138,729.00	128,039.34	137,909.00
Recreation & Events	115,994.00	99,989.89	115,834.00
Resorts & Amenities	191,024.00	143,771.26	180,797.00
Ruthin Craft Centre	72,984.00	74,146.87	73,198.00
Royal International Pavilion	227,509.00	156,199.74	234,929.00
Llangollen International Eisteddfod	19,440.00	72,884.26	19,859.00
Corwen Leisure Centre	162,620.00	158,196.67	192,951.00
Rhyl Leisure Centre	219,080.00	367,223.89	186,650.00
Prestatyn Leisure Centre	38,295.00	21,187.07	38,630.00
St. Asaph Leisure Centre Denbigh Leisure Centre	40,848.00 121,179.00	20,929.97 120,625.41	42,859.00 127,603.00
Ruthin Leisure Centre	73,339.00	62,211.55	83,991.00
Llangollen Leisure Centre	84,073.00	78,721.28	85,082.00
Pavilion Theatre	521,013.00	527,092.35	538,353.00
Community Buildings	202,413.00	177,175.45	210,972.00
Scala Cinema	5,253.00	(7,430.38)	4,191.00
Parks, Playing Fields & Open Spaces	113,525.00	97,394.91	125,438.00
Grants	295,706.00	269,891.63	273,000.00
Christchurch Community Leisure Centre	0.00	0.00	23,000.00
Countryside & Leisure Services	256,599.00	230,329.82	93,469.00
TOTAL LEISURE SERVICES	3,064,692.00	2,937,121.21	2,989,347.00
TOTAL CULTURE AND LEISURE	3,525,395.00	3,426,067.08	3,418,581.00

	BUDGET 2005/2006 £	ACTUALS 2005/2006 £	BUDGET 2006/2007 £
CORPORATE SERVICES			
	400 054 00	005 057 00	470 004 00
Equalities	180,354.00	235,057.32	179,004.00
Press & public relations	122,663.00	108,175.50	120,067.00
County voice	137,211.00	137,509.12	139,180.00
TOTAL CORPORATE SERVICES	440,228.00	480,741.94	438,251.00
TOURISM Marketing	0.00	0.00	83,966.00
•			
TOTAL TOURISM	0.00	0.00	83,966.00
TOURISM, CULTURE & HERITAGE Tourism, Heritage And Culture	0.00	0.00	112,417.00
TOTAL TOURISM, CULTURE & HERITAGE	0.00	0.00	112,417.00
TOTAL LIFELONG LEARNING	64,478,669.00	64,444,613.97	67,748,805.00

ENVIRONMENT

SUMMARY FINANCIAL BUDGET

Introduction

The Environment Directorate comprises Public Transport, Highways and Infrastructure, Land Use, Planning and Public Protection, Waste Management and Recycling and Environmental Services.

Key Priorities

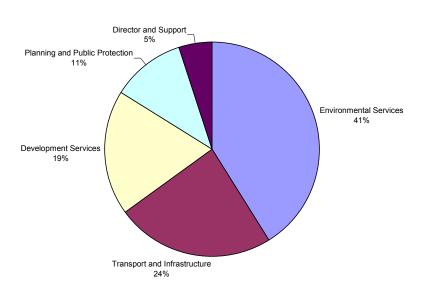
Environment have 6 priorities for the years 2005 – 2008 comprising:

- To implement Council priorities improve school buildings, improve roads, enhance Denbighshire's distinct environment.
- Improve key areas of service provision identified in the risk assessment.
- Implement programme of improvements to management information systems and business processes.
- Manage financial resources in line with approved budgets, plans and priorities.
- Implement programme of improvements to customer focus and community services.
- Implement programme of staff development and retention to support improvement plans.

Directorate Budget 2006-07

The budget for the year for the Directorate is £21,547,160 broken down into the following service areas:

2006/07 Budget



The 2006-07 budget represents an increase of 6% from the 2005/06 Budget of £20,374k

The main changes from the 2005-06 budget to this year are indicated in the following table:

	£000
2005-06 Budget	20,374
Inflation	960
Service Pressures	488
Additional Specific WAG funds	140
Budget Virements	17
Efficiency Savings	(156)
Further Savings	(276)
2006-07 Budget	21,547

Service Pressures

As part of the 2006/07 budget cycle Directorates were requested to identify service pressures that they wished to have considered for additional funding. Of the £1,226k identified £453k was allowed for in inflation, £110k was a passported sum included in the settlement, £175k was not accepted and £488k was allowed as potential growth.

Efficiencies and Further Savings

The Directorate was required to find efficiency savings of £432k, of which £156k were the original savings required by the Assembly and £276k of additional savings in order to minimise the potential impact on the level of Council Tax in 2006/07.

The table below highlights some of the proposed savings:

	Efficiencies	Further Savings
	£000	£000
Introducing Car parking charges on Rhyl		150
Promenade		32
Additional fee income – Development Services		40
Review and rationalise car parking charges	42	
Savings following Staff Restructuring	22	
Review use of consultants on various services	92	54
Other - as detailed in Report to County Council		
14 th February 2006		
Total	156	276

Additional Specific WAG Funds

Additional funding was received from the Welsh Assembly Government in respect of Land Fill Tax (£110k) and HMO Licensing (£30k).

Summary

The Directorate faces some very significant challenges in 2006/07 including the increased expectation of improved service delivery and remaining within the 2006/07 budget and achieving the efficiency savings identified.

ENVIRONMENT SUMMARY BUDGET

	GROSS EXPENDITURE £	SPECIFIC GRANTS £	FEES & CHARGES £	OTHER INCOME £	TOTAL INCOME £	NET BUDGET £
Development Services	9,108,490	(2,229,382)	(443,695)	(2,428,582)	(5,101,659)	4,006,831
Environmental Services	13,295,964	(25,113)	(3,041,964)	(1,270,266)	(4,337,343)	8,958,621
Planning and Public Protection	4,237,502	(198,337)	(1,524,697)	(212,231)	(1,935,265)	2,302,237
Transport and Infrastructure	8,986,091	(1,341,361)	(1,604,700)	(816,001)	(3,762,062)	5,224,029
Director and Support	1,471,987	(101,371)	(7,593)	(307,581)	(416,545)	1,055,442
TOTAL ENVIRONMENT	37,100,034	(3,895,564)	(6,622,649)	(5,034,661)	(15,552,874)	21,547,160

	BUDGET 2005/2006 £	ACTUALS 2005/2006 £	BUDGET 2006/2007 £
ENVIRONMENT			
DEVELOPMENT SERVICES			
Conservation & implementation	92,439.00	98,445.73	95,251.00
Eru-management & support	156,590.00	130,384.42	152,590.00
Eru-business support	146,493.00	127,834.90	144,731.00
Marketing	200,553.00	228,906.56	265,531.00
Objective 1 projects	315,984.00	288,128.51	322,500.00
Tourism	253,388.00	271,596.99	251,446.00
Industrial estates	(278,539.00)	(303,459.77)	(282,818.00)
Regeneration & external funding	275,063.00	321,575.96	275,422.00
Office accommodation	1,728,243.00	1,750,914.34	1,761,975.00
Agricultural estates	(157,612.00)	(157,021.20)	(162,450.00)
Depots	0.00 59,055.00	17,548.72 38,278.06	6,779.00 58,502.00
Miscellaneous property Allotments	1,252.00	1,604.76	1,255.00
Valuation & estates	314,708.00	330,595.74	323,014.00
County building group	171,379.00	99,415.94	204,897.00
Denbighshire design & development	151,764.00	75,184.50	148,263.00
Health & safety	174,871.00	192,750.49	439,943.00
TOTAL DEVELOPMENT SERVICES	3,605,631.00	3,512,684.65	4,006,831.00
ENVIRONMENTAL SERVICES			
Public conveniences	338,111.00	336,633.26	322,959.00
Sanddrift	34,786.00	20,400.00	0.00
Principal roads – street lighting Non principal roads- street lighting	129,191.00 353,774.00	102,740.17 394,905.11	138,796.00 472,729.00
Contract services	290,199.00	285,677.21	409,084.00
Parks & open spaces	855,467.00	962,087.49	908,154.00
Cemeteries	113,640.00	124,895.38	105,050.00
Refuse collection & waste disposal	4,389,088.00	4,376,892.94	4,840,976.00
Environmental maintenance	1,351,697.00	1,352,570.28	1,372,977.00
Environmental services	237,542.00	228,538.04	387,896.00
Community services- management and			
support	22,160.00	54,527.44	0.00
Highways maintenance – admin	256,030.00	233,329.57	0.00
Street lighting – admin TOTAL ENVIRONMENTAL SERVICES	74,416.00	67,262.54 8,540,459.43	0.00
TOTAL ENVIRONMENTAL SERVICES	8,446,101.00	0,540,455.45	8,958,621.00
PLANNING AND PUBLIC PROTECTION Public protection - management &			
support	288,246.00	287,617.20	249,975.00
Food safety	224,043.00	227,246.20	225,626.00
Health & safety – enforcement	83,460.00	83,366.42	85,115.00
Public health	146,183.00	167,464.68	150,891.00
Pollution control	189,644.00	181,235.43	182,221.00
Scientific services	70,773.00 (7,909.00)	76,271.27 (8.185.26)	71,805.00
Street markets – general Licensing	(7,909.00) 49,977.00	(8,185.26) (4,964.01)	(8,146.00) 30,841.00
Trading standards	317,442.00	347,792.50	318,316.00
Trading Standards	017,772.00	JT1,1 JZ.JU	510,510.00

	BUDGET 2005/2006 £	ACTUALS 2005/2006 £	BUDGET 2006/2007 £
Housing enforcement	163,043.00	148,661.69	192,920.00
Renovation grants	(19,144.00)	29.01	(24,583.00)
Renewal services	0.00	(25,000.00)	0.00
Planning - management & support	193,033.00	193,179.63	331,224.00
Development planning & policy	363,059.00	352,532.70	370,568.00
Development control	273,124.00	286,180.00	219,273.00
Building control	28,407.00	(3,193.29)	(669.00)
Land charges	(90,773.00)	(87,026.17)	(93,140.00)
TOTAL PLANNING AND PUBLIC PROTECTION	2,272,608.00	2,223,208.00	2,302,237.00
TRANSPORT AND INFRASTRUCTURE	0.00	0.000.00	4.00
Highways works - miscellaneous	0.00	2,203.80	4.00
Principal roads - highways maintenance Non principal road- highways maintenance	444,610.00 2,164,257.00	481,243.88	466,945.00
Traffic & transport - works	578,689.00	2,234,019.41 592,792.75	2,291,004.00 594,543.00
Public transport	581,389.00	535,385.96	637,226.00
Head of highways & transport	77,803.00	57,467.09	75,611.00
Highways network - admin	525,847.00	520,543.33	843,615.00
Highway development - admin	205,083.00	197,335.55	0.00
Bridges & engineering - admin	277,890.00	324,355.73	0.00
Traffic & transportation-admin	331,915.00	304,315.77	532,532.00
Public transport - admin	80,112.00	65,602.12	74,650.00
Highways admin support	100,539.00	126,536.58	270,560.00
Major projects group	(58,890.00)	(123,428.26)	(2,176.00)
Class A roads-bridges & structures	31,978.00	37,126.24	32,660.00
Class B roads-bridges & structures	38,803.00	15,535.94	39,739.00
Class C roads-bridges & structures	38,216.00	50,085.31	39,001.00
Unclassified roads-bridges & structures	28,360.00	27,118.44	28,707.00
Footpaths	67,678.00	62,365.86	69,107.00
Bridleways	21,651.00	19,685.44	22,084.00
Byways	12,212.00	15,769.16	12,369.00
General rights of way	214.00	1,187.81	218.00
Coast protection	30,915.00	33,209.78	31,533.00
Car parks	(595,610.00)	(680,524.02)	(835,903.00)
TRANSPORT AND INFRASTRUCTURE TOTALS	4,983,661.00	4,899,933.67	5,224,029.00
DIRECTOR AND SUPPORT			
Corporate Director - Environment	370,353.00	335,526.50	373,495.00
Finance & performance	646,052.00	605,277.91	681,947.00
Support services rechargeables	0.00	1,269.06	0.00
TOTAL DIRECTOR AND SUPPORT	1,016,405.00	942,073.47	1,055,442.00
TOTAL ENVIRONMENT	20,324,406.00	20,118,359.22	21,547,160.00

SOCIAL SERVICES & HOUSING DIRECTORATE SUMMARY FINANCIAL BUDGET

Introduction

The Social Services Department seeks to make life better for vulnerable people. This will be achieved by working together with individuals, their carers and the local community to provide services which will help them feel safe, supported and as independent as possible.

The social services budget is split into three main categories:

- Children and Family Services
- Adult Services
- Business Support & Development

The Housing Department is responsible for housing and related services. This includes the provision and upkeep of council housing, providing services and support to homeless people, and trying to maintain a supply of affordable housing within the county. The long term strategic aims of the Housing Department are to ensure that existing and future residents of Denbighshire have the opportunity to access a range of appropriate and affordable housing whether they rent or own their home.

The Housing budget is divided between services that are solely concerned with council housing (called the Housing Revenue Account – see below) and other housing related services which are reported as Non-HRA Housing.

Key Priorities

Social Services

The key priorities for 2006/07 are to improve:

- the way that services are delivered through improving quality and choice, developing preventative and 'reablement' services and using technology to assist in care
- the way we work through improving assessment and care management and the processes for protection of children and vulnerable adults
- levels of participation and communication with partner agencies and service users
- the way resources are used through developing joint commissioning, retention of staff and effective use of finance and information technology

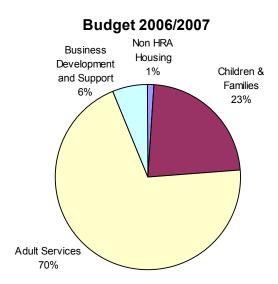
Housing

The council has recently decided to retain its housing stock and a key priority for the coming year is to continue a major improvement programme that will bring all

dwellings up to the Welsh Housing Quality Standard by 2012. Another key priority is to increase the supply of affordable housing available throughout the county.

Budget Changes

The Directorate plans to use its funds as follows in 2006/07:



The main changes from last year's revenue budget are that £1.838m of external grant income is now included in the budget settlement for Social Services and additional funding of £1.728m (plus £270k rollover funding from 2005/06) has been made available for growing demographic pressures, particularly in the population of older people. There have been no major changes to the Non-HRA Housing budget.

The table below shows the changes from last year's budget to 2006/07 in more detail:

	£000
Budget 2005/06	31,612
Inflation	953
Grants In	1,838
Adjustments	16
New Money	1,998
Efficiencies	(569)
Budget 2006/07	35,848

Efficiencies

The directorate was required to find efficiency savings of £569k. It is planned to achieve this by a range of measures, including the following:

- remodelling some family support services within Children's Services (£148k)
- contract efficiencies in Adult Services (£158k)
- extending charges in Adult Services (£100k)

• slippage on staff appointments in Adult Services (£80k)

Housing Revenue Account

The council has a statutory obligation to account separately for local authority housing provision. Therefore, income of £8.9m (mostly rents) and expenditure of £8.7m (housing repairs, management and subsidy payments) associated with the provision of council housing is accounted for separately within the Housing Revenue Account (HRA).

More detailed information about the HRA and the housing capital plan is shown on page 37.

SOCIAL SERVICES AND HOUSING SUMMARY BUDGET

	GROSS EXPENDITURE £	SPECIFIC GRANTS £	FEES & CHARGES £	OTHER INCOME £	TOTAL INCOME £	NET BUDGET £
ADULT SERVICES						
Learning Disabilities	5,741,781	(1,393,948)	(112,724)	(314,377)	(1,821,049)	3,920,732
Mental Illness	1,717,159	(75,577)	0	(6,324)	(81,901)	1,635,258
Other Adult Services	4,063,317	(781,570)	(2,470,263)	(7,244)	(3,259,077)	804,240
Older People	17,434,400	(961,568)	(33,942)	(1,723,815)	(2,719,325)	14,715,075
PDSI	2,215,541	(44,813)	0	(57,965)	(102,778)	2,112,763
Performance Management & Commissioning	2,752,009	(322,117)	0	(40,382)	(362,499)	2,389,510
BUSINESS SUPPORT AND DEVLEOPMENT						
Senior Management	3,723,040	(3,719,761)	0	0	(3,719,761)	3,279
Business Support & Development	1,609,134	(46,228)	0	(3,200)	(49,428)	1,559,706
Senior Management Housing	1,387,774	(820,421)	(109,713)	(210,917)	(1,141,051)	246,723
Senior Management	528,518	0	0	(310,966)	(310,966)	217,552
CHILDREN'S SERVICES						
Children's Grants	1,650,963	(1,650,963)	0	0	(1,650,963)	0
Commissioning, Plan.& Perform	1,153,136	(63,030)	0	0	(63,030)	1,090,106
Operational Services	1,953,152	(95,607)	0	0	(95,607)	1,857,545
Resources & Specialist Services	3,710,630	0	(14,188)	0	(14,188)	3,696,442
Specialist Department Resources	1,598,973	0	0	0	0	1,598,973
TOTAL SOCIAL SERVICES AND HOUSING	51,239,527	(9,975,603)	(2,740,830)	(2,675,190)	(15,391,623)	35,847,904

	2005/2006	2005/2006	2006/2007
	£	£	£
SOCIAL SERVICES AND HOUSING			
COCIAL CLIVIOLO AND HOUGHO			
ADULT SERVICES			
LEARNING DISABILITIES			
Management costs	178,102.00	(8,872.39)	156,008.00
Community living learning disabilities	346,466.00	380,571.72	342,449.00
All Wales strategy	(417,716.00)	(403,667.15)	(11,494.00)
Work opportunities	589,577.00	607,136.29	599,398.00
Social work care management Voluntary Organisations & Service	326,796.00	277,549.30	391,593.00
Principles	19,487.00	52,956.00	43,618.00
Learning disabilities - work opportunities	580,466.00	604,877.06	628,726.00
Learning disabilities – CL	662,392.00	718,563.86	931,300.00
Family support	145,482.00	332,882.17	195,773.00
Respite, residential & nursing placements Bryn Y Neuadd resettlement	607,683.00 0.00	675,577.58 0.00	643,674.00
TOTAL LEARNING DISABILITIES	3,038,735.00	3,237,574.44	(313.00) 3,920,732.00
TOTAL LEARNING DISABILITIES	3,036,735.00	3,237,574.44	3,920,732.00
MENTAL ILLNESS			
Mental Illness Strategy	0.00	(84,063.00)	0.00
Community Mental Health Team	434,943.00	404,903.48	459,863.00
Mental Illness – Residential Care	192,718.00	215,952.57	198,479.00
Mental Illness - day services	148,636.00	152,682.18	153,571.00
Community care - mental illness	722,435.00	910,359.28	823,345.00
TOTAL MENTAL ILLNESS	1,498,732.00	1,599,834.51	1,635,258.00
OTHER ARM T GERMOTO			
OTHER ADULT SERVICES	175 206 00	100 E21 10	102 270 00
Community Development Intake - North Direct Payments	175,206.00 40,000.00	190,521.19 66,418.38	182,379.00 31,200.00
Health & Social Care Well-Being	27,280.00	26,831.30	27,280.00
Carers Grant	120,000.00	190,432.52	156,573.00
Out Of Hours – Adults	74,158.00	51,076.43	76,277.00
Flexible Community Care Schemes	307,088.00	41,810.85	205,547.00
Care Capacity Grant	61,506.00	72,771.83	0.00
Cefndy Enterprises	119,200.00	113,432.65	124,984.00
TOTAL OTHER ADULT SERVICES	924,438.00	753,295.15	804,240.00
OLDER PEOPLE			
Elderly - Residential Services	1,775,069.00	1,924,759.68	1,853,987.00
Day Centres for the Elderly	453,691.00	508,834.03	468,134.00
Home Care	841,186.00	750,457.98	864,668.00
Meals Service	17,135.00	467.35	17,352.00
Luncheon Clubs	709.00	206.40	742.00
Cornerstone Project	1,452.00	1,452.48	1,644.00
North Denbighshire Rehabilitation Project	0.00	93.07	0.00
Intake, Assessment & Care Management	1,148,617.00	1,052,333.45	1,420,862.00
Community Care Older People – North	6,648,683.00	6,705,279.43	7,109,416.00
Community Care Older People - South	2,140,183.00	2,226,914.03	2,290,185.00
Delayed Transfer Of Grant	131,856.00	45,396.45	134,756.00
Voluntary Organisations – South	127,529.00	162,509.00	179,037.00
Reablement	284,167.00	235,618.24	374,292.00
TOTAL OLDER PEOPLE	13,570,277.00	13,614,321.59	14,715,075.00

BUDGET

ACTUALS

BUDGET

	BUDGET 2005/2006	ACTUALS 2005/2006	BUDGET 2006/2007
	£	£	£
PDSI			
Physical Disability	6,507.00	23,140.65	6,769.00
Disability Equipment Stores	76,723.00	81,746.22	79,065.00
Community Living	0.00	9.83	0.00
Community Care PDSI (North)	346,657.00	376,455.39	434,560.00
Social Work (Care Management) (South) Community Care PDSI (South)	375,392.00	343,063.14	502,002.00
Visual Impairment (County)	237,017.00 16,182.00	239,064.47 9,144.03	256,733.00 16,505.00
Hearing Impairment (County)	7,520.00	7,930.56	7,670.00
Drugs & Alcohol	60,796.00	57,050.28	62,567.00
Occupational Therapy	428,272.00	527,911.91	621,265.00
Voluntary Organisations PDSI	31,255.00	62,958.30	81,877.00
Direct Payments - South	35,000.00	34,598.90	43,750.00
TOTAL PDSI	1,621,321.00	1,763,073.68	2,112,763.00
PERFORMANCE MANAGEMENT AND COMMISSIONING			
Adult Services – Community & Inter Care	1,909,994.00	1,752,074.24	2,205,975.00
Welfare Rights	178,242.00	175,326.94	183,535.00
TOTAL PERFORMANCE MANAGEMENT AND COMMISIONING	2,088,236.00	1,927,401.18	2,389,510.00
SENIOR MANAGEMENT			
Supporting People	(49,495.00)	(834,840.57)	3,279.00
TOTAL SENIOR MANGEMENT	(49,495.00)	(834,840.57)	3,279.00
101/12 GENTON III/MGEIMEN	(40,400.00)	(004,040.01)	0,270.00
TOTAL ADULT SERVICES	22,692,244.00	22,060,659.98	25,580,857.00
BUSINESS SUPPORT AND DEVELOPMENT BUSINESS SUPPORT AND			
DEVELOPMENT		=00.000.44	=00 =00 00
Business Support & Development	705,980.00	792,896.44	703,796.00
External Funding Directorate Costs	351,343.00 329,809.00	356,625.00	362,871.00 493,039.00
TOTAL BUSINESS SUPPORT AND	329,609.00	451,664.29	493,039.00
DEVELOPMENT	1,387,132.00	1,601,185.73	1,559,706.00
SENIOR MANAGEMENT HOUSING			
P.S.H Homelessness/Non HRA	219,317.00	202,464.54	217,211.00
P.S.H. Welfare Housing/Non HRA	(48,648.00)	(78,689.13)	(47,585.00)
Piper Lifeline Telephones	(23,628.00)	(63,628.85)	(25,168.00)
Housing Strategy	99,641.00	115,788.13	102,265.00
TOTAL SENIOR MANAGEMENT HOUSING	246,682.00	175,934.69	246,723.00
CENIOD MANACEMENT			
SENIOR MANAGEMENT Advice Centre	0.00	02 27E 0F	16 240 00
Professional Support	198,630.00	23,375.85 83,409.18	16,340.00 201,212.00
Floressional Support	190,030.00	05,409.10	201,212.00

	BUDGET 2005/2006 £	ACTUALS 2005/2006 £	BUDGET 2006/2007 £
TOTAL SENIOR MANAGEMENT	198,630.00	106,785.03	217,552.00
TOTAL BUSINESS SUPPORT AND DEVELOPMENT	1,832,444.00	1,883,905.45	2,023,981.00
CHILDREN'S SERVICES			
COMMISSIONING, PLANNING AND PERFORMANCE			
Voluntary Organisations Performance & Management Support	67,526.00 629,882.00	(56,830.07) 593,115.38	289,850.00 800,256.00
TOTAL COMMINSSIONING, PLANNING AND PERFORMANCE	697,408.00	536,285.31	1,090,106.00
OPERATIONAL SERVICES			
Child Care Social Work	954,197.00	1,141,498.93	1,367,055.00
Children First Programme	549,457.00	237,732.79	364,622.00
Prevention/Support(Sec.17) D C	46,923.00	37,679.24	48,152.00
Out Of Hours	69,436.00	69,641.62	77,716.00
TOTAL OPERATIONAL SERVICES	1,620,013.00	1,486,552.58	1,857,545.00
RESOURCES AND SPECIALIST SERVICES			
Prevention/Support(Sec.17) D C	9,339.00	12,091.15	9,606.00
Child Care Staffing	1,100,965.00	679,364.10	1,059,094.00
Fostering	1,246,549.00	743,681.56	1,308,930.00
Adoption	46,805.00	105,353.62	150,827.00
Family Centres/NCH Projects	703,825.00	712,288.69	805,600.00
Project Support (16-18 Yr Old)	32,791.00	3,719.80	0.00
Family Support - CWD	157,414.00	193,849.92	257,385.00
Care Leavers	10,000.00	181,121.21	105,000.00
TOTAL RESOURCES AND SPECIALIST SERVICES	3,307,688.00	2,631,470.05	3,696,442.00
SPECIALIST DEPARTMENTAL SERVICES			
Residential - Out Of County	1,514,531.00	2,696,338.81	1,598,973.00
TOTAL SPECIALIST DEPARTMENTAL SERVICES	1,514,531.00	2,696,338.81	1,598,973.00
TOTAL CHILDREN'S SERVICES	7,139,640.00	7,350,646.75	8,243,066.00
TAL SOCIAL SERVICES AND HOUSING	31,664,328.00	31,295,212.18	35,847,904.00

RESOURCES, COUNTY CLERK'S & CORPORATE DIRECTORATE SUMMARY FINANCIAL BUDGET

Introduction

The Resources directorate comprises five services; Finance, Internal Audit, Human Resources (HR), Information Communication & Technology (ICT) and the Strategic Policy Unit.

County Clerk's includes Committee Administration, Legal & Registrars.

Corporate comprises Members, Elections, Chief Executive and Corporate items, plus Housing & Council Tax Benefits.

The Directorate employs 280 full time employees and is based over several different sites in Denbighshire.

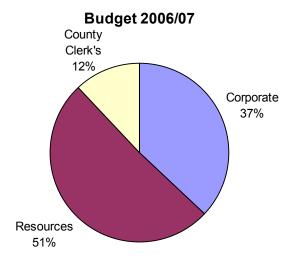
Key Priorities

Resources Directorate have the following priorities for the years 2006 – 2008:

- Continue to support the Council's revenue position with improved investment income via successful treasury management.
- Improve budgetary reporting to Cabinet.
- Ongoing review of the Capital Plan and improving reporting to members.
- Working with services to identify and validate efficiency savings.
- Improving the ICT environment to enable services to be delivered on target and within budget.
- Support the progression of the Community Strategy through the website and Corporate Customer Service Centre.
- Introduction of new initiatives such as, the national Single Status agreement, Staff Appraisal system & integrate HR & Payroll systems.
- Implementing legislative changes.

Directorate Budget 2006-07

The budget for the Directorate for the year is £11,625,001 broken down into the following areas:



The 2006-07 budget represents an increase of 6.6% from last year, with additional funding being made available this year in targeted pressure areas, for example providing out of hours IT support and the introduction of a new Information Security Officer. Monies have also been made available to meet increased Members pension contributions.

The main changes from the 2005-06 budget to this year are indicated in the following table:

	£000s
2005-06 Budget	10,909
Inflation & other committed increases	622
Further service pressures	475
Targeted efficiency savings	(300)
Other Transfers	(81)
2006-07 Budget	11,625

Efficiencies

The target for efficiency savings for the year is £299,956. This will be achieved primarily in the following areas:

- Renegotiating ICT contracts
- Continuing improvement of procurement policies through our in-house Procurement Unit.
- Vacancy control & smarter working practices.
- Reduced audit fees on grant claims

Planned Projects

Over the coming twelve months the Directorate will be involved in several projects which will further develop its financial strategy:

- Prioritising its capital investment and improve the management and forecasting of capital project expenditure and funding.
- Working with other Directorates to identify and validate efficiency savings.

Capital Financing

The County Council funds a significant proportion of its capital expenditure through borrowing. Capital financing includes the cost of annual interest and principal debt repayments and the costs of managing the Council's debt portfolio. Also included in this budget is the income that the Council makes from its investments.

Prudential borrowing was introduced as part of the Local Government Act 2003 and came into effect on the 1st of April 2004. This system provides a new integrated approach to Capital Investment decision making with the Council having to ensure that it sets and monitors a number of prudential indicators that control the amount and type of borrowing it can undertake.

Precepts and Levies

Apart from collecting its own council tax, the County Council also collects monies on behalf of Community Councils. This is known as a precept. The Council also has a statutory duty to pay levies to North Wales Fire and Rescue Authorities and the North Western and North Wales Sea Fisheries Committee.

RESOURCES BUDGET SUMMARY

	GROSS EXPENDITURE £	SPECIFIC GRANTS £	FEES & CHARGES £	OTHER INCOME £	TOTAL INCOME £	NET BUDGET £
BENEFITS						
Benefits	21,716,994	(21,752,957)	0	0	(21,752,957)	(35,963)
CHIEF EXECUTIVE'S DEPARTEMENT	2,235,706	(223,602)	(179,224)	(244,643)	(647,469)	1,588,237
CORPORATE / MISCELLANEOUS	4,701,289	(525,720)	0	(83,426)	(609,146)	4,092,143
RESOURCES	8,695,498	(1,214,630)	(345,712)	(1,154,572)	(2,714,914)	5,980,584
POLICY, FINANCE & RESOURCES	37,349,487	(23,716,909)	(524,936)	(1,482,641)	(25,724,486)	11,625,001
CAPITAL FINANCING					<u>-</u>	10,995
LEVIES					_	4,185

4,185

	BUDGET 2005/2006 £	ACTUALS 2005/2006 £	BUDGET 2006/2007 £
RESOURCES			
BENEFITS			
COUNCIL TAX BENEFITS	0.00	(70,679.75)	0.00
P.S.H HOUSING BENEFITS	(7,515.00)	156,802.04	(35,963.00)
TOTAL BENEFITS	(7,515.00)	86,122.29	(35,963.00)
CHIEF EXECUTIVE'S DEPARTMENT			
Chief Executive - Secretariat	150,932.00	151,571.47	155,296.00
Management & Support	9,409.00	11,134.32	9,597.00
Committee Administration	520,959.00	531,642.57	535,889.00
County Solicitors	583,432.00	624,321.77	576,385.00
Administration	26,068.00	18,294.60	26,535.00
Registrar - Births/Deaths/Marriages	77,069.00	48,860.81	71,195.00
Coroners	137,096.00	184,567.77	139,414.00
Registration Of Electors	72,236.00	55,169.32	73,926.00
TOTAL CHIEF EXECUTIVE'S DEPARTMENT	1,577,201.00	1,625,562.63	1,588,237.00
CORPORATE/ MISCELLANEOUS			
Members	857,380.00	889,704.37	876,737.00
Corporate Items	740,898.00	617,989.80	706,215.00
Elections	26,094.00	18,556.27	26,719.00
Corporate Development Costs	0.00	0.00	25,738.00
Miscellaneous	1,943,639.00	2,251,026.15	2,456,734.00
TOTAL CORPORATE/ MISCELLANEOUS	3,568,011.00	3,777,276.59	4,092,143.00
PECOUPOEC			
RESOURCES Treasurer & Support	223,354.00	217,556.77	229,854.00
Accounts	734,056.00	731,177.60	725,300.00
Audit	354,628.00	310,050.67	354,937.00
Exchequer	712,082.00	711,586.49	713,848.00
Revenues	310,548.00	301,798.35	312,457.00
Cost Of Collection	608,372.00	610,027.51	580,856.00
Customer Service Centre	129,301.00	140,363.84	312,124.00
ICT Management	147,766.00	149,215.24	145,447.00
Systems	506,688.00	389,665.05	521,044.00
Networks & Operations	1,029,310.00	1,025,772.93	1,119,197.00
Customer Services	140,302.00	143,292.21	184,358.00
D.Q.S.(Delivering Quality Services)	76,886.00	132,504.58	79,500.00
Voice	262.00	989.22	230.00
SLA & Recharges	(251,099.00)	(311,623.29)	(258,632.00)
ICT Infrastructure	47,253.00	89,645.68	48,198.00
Networks	0.00	12.79	0.00
Management & Support	119,953.00	96,385.36	117,483.00
Training	222,974.00	190,657.74	203,189.00
Occupational Health	123,809.00	131,717.23	125,071.00
Employee Resources & Relations	344,662.00	367,155.77	246,053.00
Unison	20,175.00	22,769.50	20,781.00
Health & Safety	128,049.00	181,472.24	116,630.00
Trainees	80,093.00	61,247.08	82,659.00
TOTAL RESOURCES	5,809,424.00	5,693,440.56	5,980,584.00
TOTAL RESOURCES	10 9/7 121 00	11 182 402 07	11 625 001 00
TOTAL NEODONOLO	10,947,121.00	11,182,402.07	11,625,001.00

FUNDING OF CAPITAL PROGRAMME 2005/6 to 2007/8

2008/9 Capital Financing:		2005/6 £000s	2006/7 £000s	2007/8 £000s	2008/09 £000s
1 General Funding:	USB: Unhypothecated Supporting Borrowing	4,928	7,946	6,163	5,776
	GCG: General Capital Grant	2,973	1,736	1,736	1,736
	DSO Reserves/Revenue Contributions	787			
	Usable Capital Receipts Brought Forward	174	3,059		
		8,862	12,741	7,899	7,512
2 Prudential Borrowing	Prudential Borrowing	3,336	7,030	2,045	1,000
3 Earmarked Capital Receipts/Reserves	DSO Reserves	0	551		
	Usable Capital Receipts	0	716	1,770	
		0	1,267	1,770	0
4 Special Funding	Special Funding	15,146	19,588	13,357	2,220
	Total Finance	27,344	40,626	25,071	10,732
	Total Estimated Payments	27,344	40,626	25,067	10,720
	Surplus/ -Insufficient Resources	0	0	4	12

Denbighshire County Council Capital Plan 2005/06 to 2007/08

		Projected Outturn	Estimated programme	Estimated programme	Estimated programme
		£000s	£000s	£000s	£000s
1	General Funding - USB & GCG:				
	(a) Committed Rollover				
	Environment Directorate	1,469	1,879	0	0
	Lifelong Learning Directorate	838	194	0	0
	Resources & Corporate	249	312	0	0
	(b) Block Allocations Approved by Council				
	Environment Directorate	4,059	4,867	3,840	3,840
	Lifelong Learning Directorate	585	1,537	1,000	1,000
	Social Services & Housing Directorate .	108	100	80	80
	Resources & Corporate	10	1,266	1,200	1,100
	(c) Schemes Approved by Council Environment Directorate	116	4.404	205	0
	Lifelong Learning Directorate	656	1,104 1,298	385 1,390	1,480
	Social Services & Housing Directorate	449	1,296	1,390	0
	Resources & Corporate	97	184	0	0
	•		-		·
	Total - General Funding	8,636	12,741	7,895	7,500
_					
2	Prudential Borrowing:	4.004	0.500	4.000	4.000
	Environment Directorate	1,224 2,066	3,538	1,300 321	1,000
	Lifelong Learning Directorate	2,066	3,042 137	0	0
	Social Services & Housing Directorate Resources & Corporate	45	313	424	0
	•				
	Total - Prudential Borrowing	3,392	7,030	2,045	1,000
3	Earmarked Capital Receipts/Reserves:				
	Environment Directorate	465	746	0	0
	Lifelong Learning Directorate	0	474	1,770	0
	Resources & Corporate	33	47	0	
	Total - Earmarked Capital Receipts/Reserves	498	1,267	1,770	0
4	Special Funding:				
	Environment Directorate	8,661	9,985	3,049	0
	Lifelong Learning Directorate	6,157	9,576	10,308	2,220
	Resources & Corporate	0	27	0	0
	Total - Special Funding	14,818	19,588	13,357	2,220
	Total - All Categories	27,344	40,626	25,067	10,720
	· · · · · · · · · · · · · · · · ·		.0,020	20,00.	

2005/06

2006/7

2007/8

2008/9

HOUSING REVENUE ACCOUNT (HRA) & HOUSING CAPITAL PLAN SUMMARY BUDGET

Introduction

At its meeting on 17th January 2006, Cabinet adopted the revenue budget and capital plan for the Housing Revenue Account. By adopting the budget, rent increases for council dwellings and garages were agreed in accordance with rent setting policy with effect from 3rd April 2006.

An average rent increase of 5.5% has been applied to dwellings and 6.2% to garages.

The capital plan adopted approved expenditure of £7.362m, including £3m on a window replacement contract and £1m on a central heating contract. Almost £3m will also be spent on continuing general improvements.

Housing Revenue Budget

The 2006/07 HRA budget adopted by Cabinet is shown as Appendix 1 and has been calculated on the following bases:

- General inflation assumed to be 2.5%:
- Known pay award and salary increments (where due) have been included;
- The recently implemented new Housing Department staffing structure has been included:
- Estimated 49 Right To Buy (RTB) council house sales;
- Draft HRA Subsidy Determinations have been applied and it is estimated that the HRA Subsidy payment to the Welsh Assembly Government will total £2.9m;
- Unsupported (by HRA Subsidy) borrowing of £4.3m will be undertaken (see capital plan);
- Repairs and Maintenance budgets have been increased by inflation (on a 'per dwelling' basis) and subsequently reduced by £100k in total (in accordance with the Housing Stock Business Plan);
- Average rent increases of 5.5% have been applied.

Housing Capital Plan

The Council has opted to retain its housing stock and must ensure that the housing stock is in good enough condition to achieve the Welsh Housing Quality Standards by 2012. To do this, a major improvement programme has begun in accordance with

the Housing Stock Business Plan. The total planned capital expenditure for 2006/07 is £7.362m and the detailed capital plan is shown as Appendix 2.

The Business Plan requires that additional borrowing (not supported by the Housing Revenue Subsidy) of £4.256m is undertaken in 2006/07 under the Prudential Code of Borrowing to part finance the capital works. The remainder will be financed by a government grant (the Major Repairs Allowance) of £2.4m plus part of the proceeds of council house sales totalling £0.706m.

The programme is based on priorities agreed with tenants following extensive consultation. In 2006/07, almost 1,000 properties should receive new windows and doors and 400 should have full central heating installed. Ongoing improvements will be made to almost 200 properties throughout the county.

Appendix 1 HRA Revenue Budget

	2004/05	2005/06	2006/07
	Actual	Revised Budget	Budget
	£	£	£
<u>EXPENDITURE</u>			
Supervision & Management - General	1,092,024	1,142,595	1,118,236
Supervision & Management - Special	205,881	213,009	212,949
Welfare Services	131,271	127,445	129,866
Rents	384,881	437,328	391,451
Repairs and Maintenance	2,174,227	2,662,610	2,599,819
Total - Management and Maintenance	3,988,284	4,582,987	4,452,321
Rent Rebates	57,489	28,745	0
Debt Charges	1,076,385	902,596	1,128,757
C.E.R.A.	0	326,216	0
Rent Rebate Subsidy Limitation	0	0	53,316
Subsidy	2,584,435	2,681,622	2,976,737
Provision for Bad Debts	(169,217)	50,000	50,000
Total Expenditure	7,537,376	8,572,166	8,661,131
INCOME			
Rents (net of voids)	8,319,302	8,378,032	8,803,016
Garages	88,733	91,088	96,912
Interest (R.T.B. mortgages)	120,921	141,547	95,000
Total Income	8,528,956	8,610,667	8,997,504
Surplus / Deficit (-) for the Year:			
General Balances	665,364	364,717	336,373
Earmarked Balances	326,216	(326,216)	0
Balance as at start of year ~ General	662,070	1,327,434	1,939,656
Balance as at start of year ~ Earmarked	0	326,216	0
Balance as at end of year ~ General	1,327,434	1,692,151	2,276,029
Balance as at end of year ~ Earmarked	326,216	0	0

Appendix 2 HRA Capital Improvement Plan 2006/07

Housing Repairs & Improvement			
Schemes:	No	Average Spend	Total Cost
Group A Gwalia Ave	No. 5	Per Property	Total Cost
Ellis Ave	4		
Warren Road	2		
Buckley Ave	6		
Dawson Close	7		
Bryn Crescent	7		
Elwy Crescent	6		
, eeee	37	£28,000	£1,036,000
Group B	٠.	~==0,000	21,000,000
Henllan Street	4		
Maes Glas	20		
	24	£10,000	£240,000
Group C		,	,
Rhydwen Drive	45		
Rhydwen Close	6		
Lynwood Drive	1		
Elwy Drive	5		
South Avenue	12		
Maes y Llys	6		
Bod Hamer	1		
Maes y Graig	5		
	81	£15,000	£1,215,000
Group H			
Bryn Seion	13		
Bron y Crest	12		
Clawdd Poncen	13		
Aberadda	14	00.000	0440.000
	52	£8,000	£416,000
Disabled Facility Courts	40	040.000	0400 000
Disabled Facility Grants	10	£10,000	£100,000
Environmental Improvements Windows	10 994	£37,300	£373,000
Central Heating	400	£3,000 £2,500	£2,982,000 £1,000,000
Central Heating	400	£2,500	£1,000,000
Total Expenditure			£7,362,000
Financing:			
Major Repairs Allowance			£2,400,000
Useable Capital Receipts			£706,000
Prudential Borrowing			£4,256,000
Total Financing			£7,362,000